

# **Quality and Safety In Modern Brachytherapy an AAPM Educational Symposium**

Moderator:

Daniel Scanderbeg, PhD – University of California, San Diego

Presenters:

Jay Reiff, PhD – Drexel University College of Medicine

Daniel Scanderbeg, PhD – UCSD

Susan Richardson, PhD – Washington University

# Disclosures/COI

None



# Outline

## 1) Jay Reiff

- NRC regulations
- Common errors with HDR brachytherapy

## 2) Dan Scanderbeg

- Proactive risk management
- Failure Mode and Effects Analysis (FMEA)
- Example and Results (UCSD & WashU)

## • 3) Susan Richardson

- Risk management and mitigation
- Fault Trees and Root Cause Analysis

# Educational Objectives

- Be familiar with current NRC regulations and relationship to common errors
- Understand failure mode and effect analysis and its application to brachytherapy programs
- Understand common failure modes and ways to mitigate them

**COMMONLY REPORTED HDR  
ERRORS**

**AND**

**THE RELEVANT NRC  
REGULATIONS**

**Jay Reiff, Ph.D.**

**Drexel University College of  
Medicine**

# INTRODUCTION

- In the most recent PRO, Dr. Richardson summarizes events reported to the NRC from January, 2009 through December, 2010
- LDR
- HDR
- Gamma Knife
- Radiopharmaceutical Administration

# INTRODUCTION

- Updated HDR reported events through July 16, 2012
- Events reported from 1999 through today are available to the public at <http://www.nrc.gov/reading-rm/doc-collections/event-status/event/>

# **What is a “Reportable Event”?**

- **Administration of, or radiation from, a byproduct material which will result in unintended permanent functional damage to an organ or a physiological system, as determined by a physician**



# What is a “Reportable Event”?

- A dose that **differs** from the prescribed dose by more than 0.05 Sv (5 rem) EDE, 0.5 Sv (50 rem) to an organ or tissue, or 0.5 Sv (50 rem) shallow dose equivalent to the skin

**AND**

# What is a “Reportable Event”?

- The total dose delivered **differs** from the prescribed dose by at least 20%
- The fractionated dose delivered **differs** from the prescribed dose, for a single fraction, by at least 50%

# What is a “Reportable Event”?

- A dose that **exceeds** 0.05 Sv (5 rem) EDE, 0.5 Sv (50 rem) to an organ or tissue, or 0.5 Sv (50 rem) shallow dose equivalent to the skin from treating the wrong person or from a leaking sealed source

# What is a “Reportable Event”?

- A dose to the skin, an organ, or tissue other than the treatment site that receives at least 50% **more** dose than expected from the administration defined in the written directive

# Commonly Reported Events

- In the 42.5 month period from January, 2009 through mid July, 2012, 54 HDR related events were reported to the NRC
- Errors fell into 3 main categories

# **Commonly Reported Events**

- **Incorrect dose delivered**
- **Incorrect site treated**
- **Mechanical failure**

# **Commonly Reported Scenarios**

- **Incorrect dose delivered and incorrect site treated are often, but not always related**
- **Sites most often reported include GYN, breast, and bile duct**

# **Commonly Reported Scenarios**

- **Vaginal cylinder slid out (3 – 5 cm) between imaging and treatment**
- **Decreased dose to intended region**
- **Dose to unintended region**
- **Red spots on upper thighs**



# Commonly Reported Scenarios

- Bile duct treatment
- At time of treatment it was noticed that the catheter slid out 2 cm
- Dwell position was modified by 2 cm but in the wrong direction
- 4 cm positioning error

# Commonly Reported Scenarios

- Multi-catheter APBI devices
- Length was incorrectly measured due to a faulty measuring device (kinked wire)
- Length was incorrectly measured due to a blockage in the catheter/applicator system
- Error range: 2 – 10 cm

# Commonly Reported Scenarios

- Various anatomic sites
- Treatment planning system gave dwell times for a single fraction
- Facility divided these times by the number of prescribed fractions resulting in an underdose to the patients

# **Commonly Reported Scenarios**

- **Mechanical failures**
- **During a source exchange the source failed to extend all the way out – got stuck in the afterloader outside the safe**
- **During a source exchange the source stuck going into the container**

# Commonly Cited Reasons

- **HUMAN ERROR**
- Failure to follow documented procedures (management deficiency)
- Lack of communication
- Lack of training

# How To Reduce the Likelihood of Repeating These Errors

I now turn the podium over to  
Dr. Daniel Scanderbeg



# Proactive Risk Management

## WHY?

- TJC (formerly JCAHO) – July 1, 2001
- Standards in Support of Patient Safety and Medical/Health Care Error Reduction
- LD 5.2 :“Leaders ensure that an ongoing, proactive program for identifying risks to patient safety and reducing medical/health care errors is defined and implemented.”
- Healthcare organizations required to analyze one high-risk process annually

## Radiation Oncology

- High-risk processes
- NY Times article series 2010-2011

### Radiation Errors Reported in Missouri

By WALT BOGDANICH and REBECCA R. RUIZ

Published: February 24, 2010

THE RADIATION BOOM

### A Pinpoint Beam Strays Invisibly, Harming Instead of Healing

By WALT BOGDANICH and KRISTINA REBELO

Published: December 28, 2010

### Philadelphia V.A. Hospital Botched 92 Treatments

Prostate Cancer Patients Receive Too Little or Too Much Radiation

# Failure Modes and Effects Analysis

## WHAT?

- SAE – “Formal and systematic approach to identifying potential system failure modes, their causes, and the effects of the failure mode occurrence on the system operation...”

## WHEN?

- Originated US Military in 1940s
- Officially accepted by SAE for aerospace engineering in 1967 as recommended practice

## EXAMPLES:

- Semiconductor industry (MetroPhotonics)
- Airline (Boeing 737 series)
- Automotive industry (Ford/Chrysler)
- Medicine (Medication dispensing)

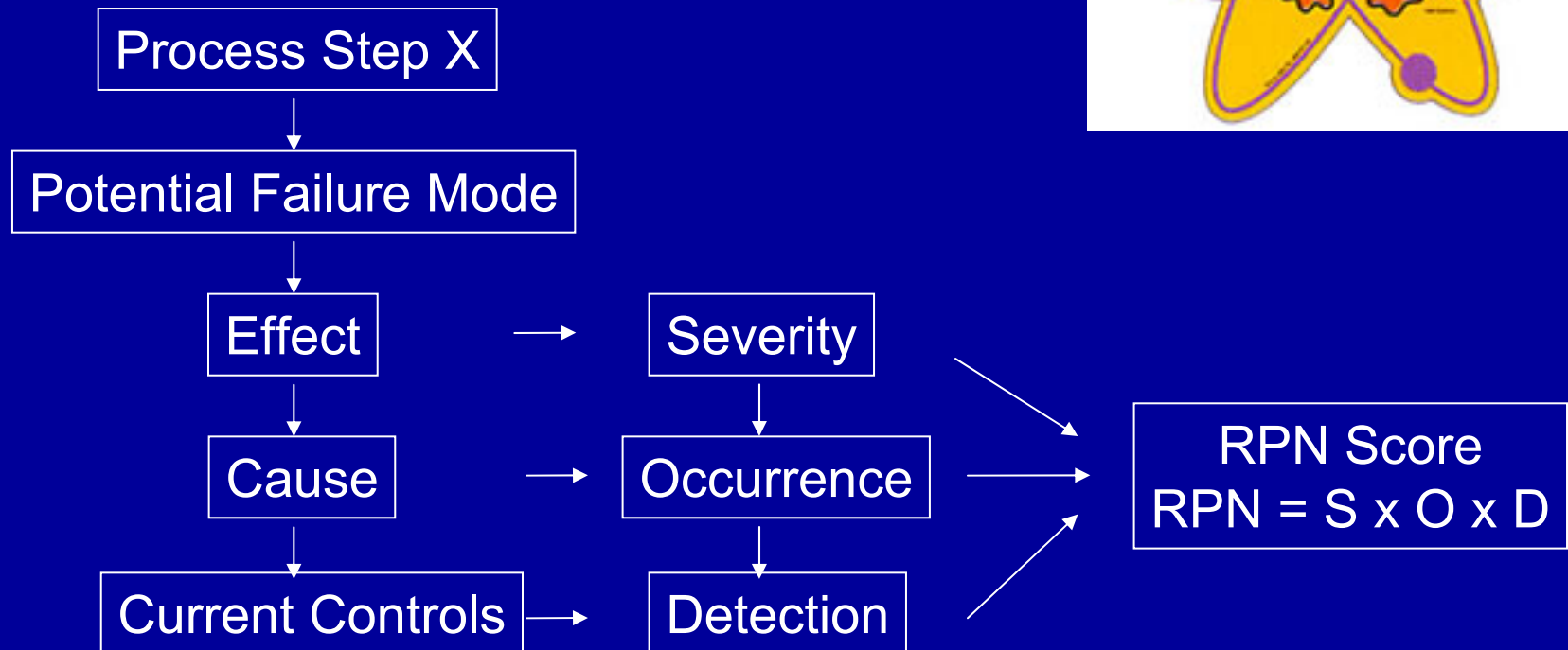
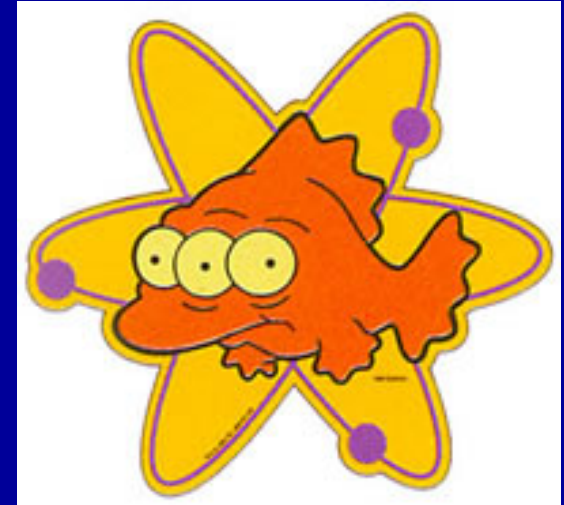




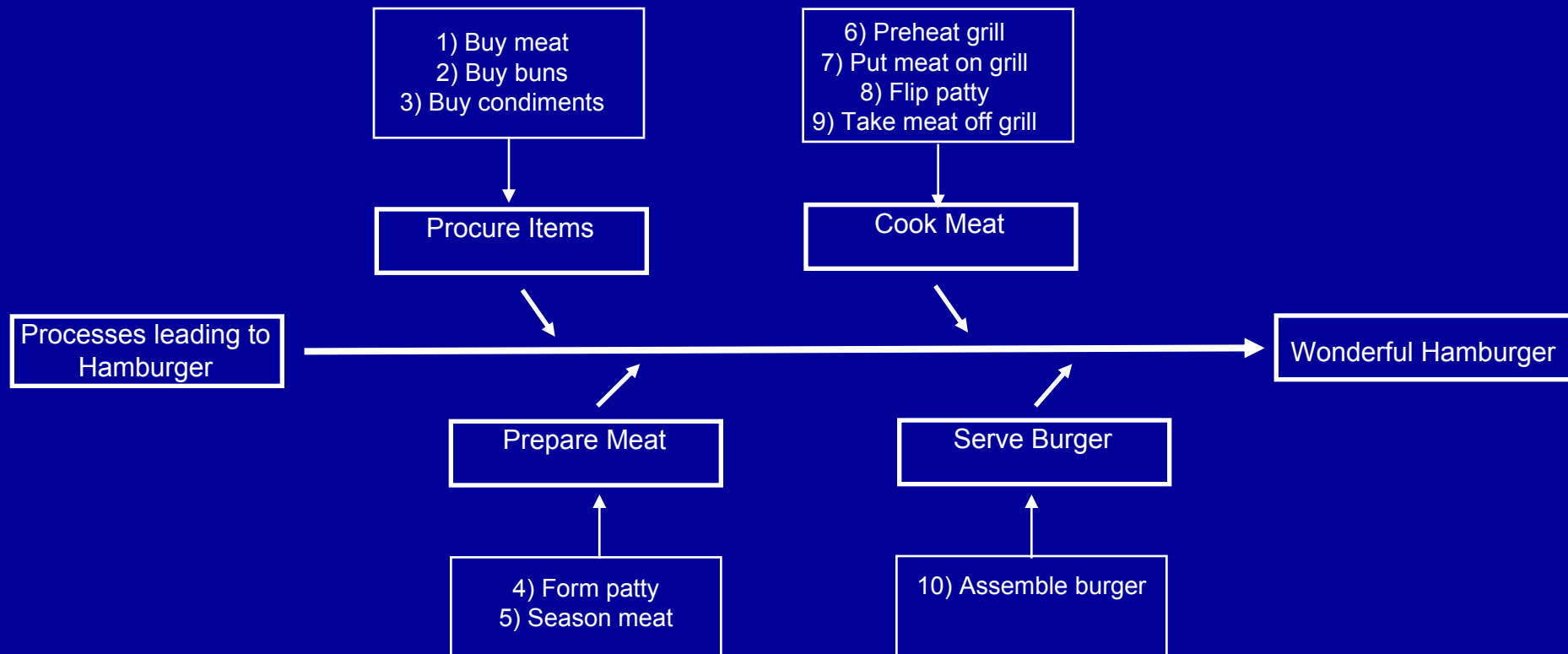
# Failure Modes and Effects Analysis

HOW?

- Assemble group of people (experts) in field
- Make a process tree for a given procedure
- Brainstorm to discover potential failure modes
- Assign numbers to these modes

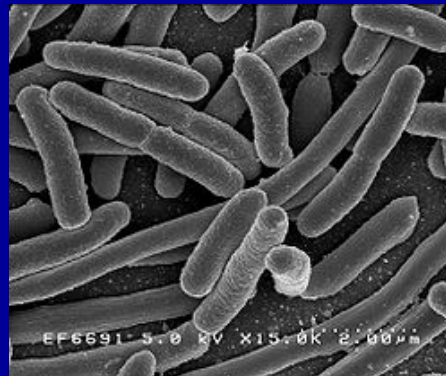


# Simple Example



# Simple Example

Process Step	Potential Failure Mode	Effect of Failure Mode	O rank	S rank	D rank	RPN score
1) Get meat	Store is out of meat	Cannot make a burger	2	10	1	20
2) Get buns	Store is out of buns	Cannot make a burger w/ bun	2	5	1	10
6) Preheat grill	Out of charcoal/propane	Cannot BBQ burger	4	10	1	40
7-9) Cooking	Undercook meat	Inedible – e coli !!!	3	10	2	60
7-9) Cooking	Overcook meat	Inedible	3	10	2	60



# How can I implement this in my clinic?

- What if I don't have the resources to do this?
- Implementation of FMEA for brachytherapy via "Q-D" Method

University of California, San Diego, La Jolla, CA

- Medium size clinic
  - 1 HDR, LDR, 2.5 MDs, 1.75 PhDs, 0 CMDs, ~ 120 patients/year
- Two person team
- ~ 15 man-hours

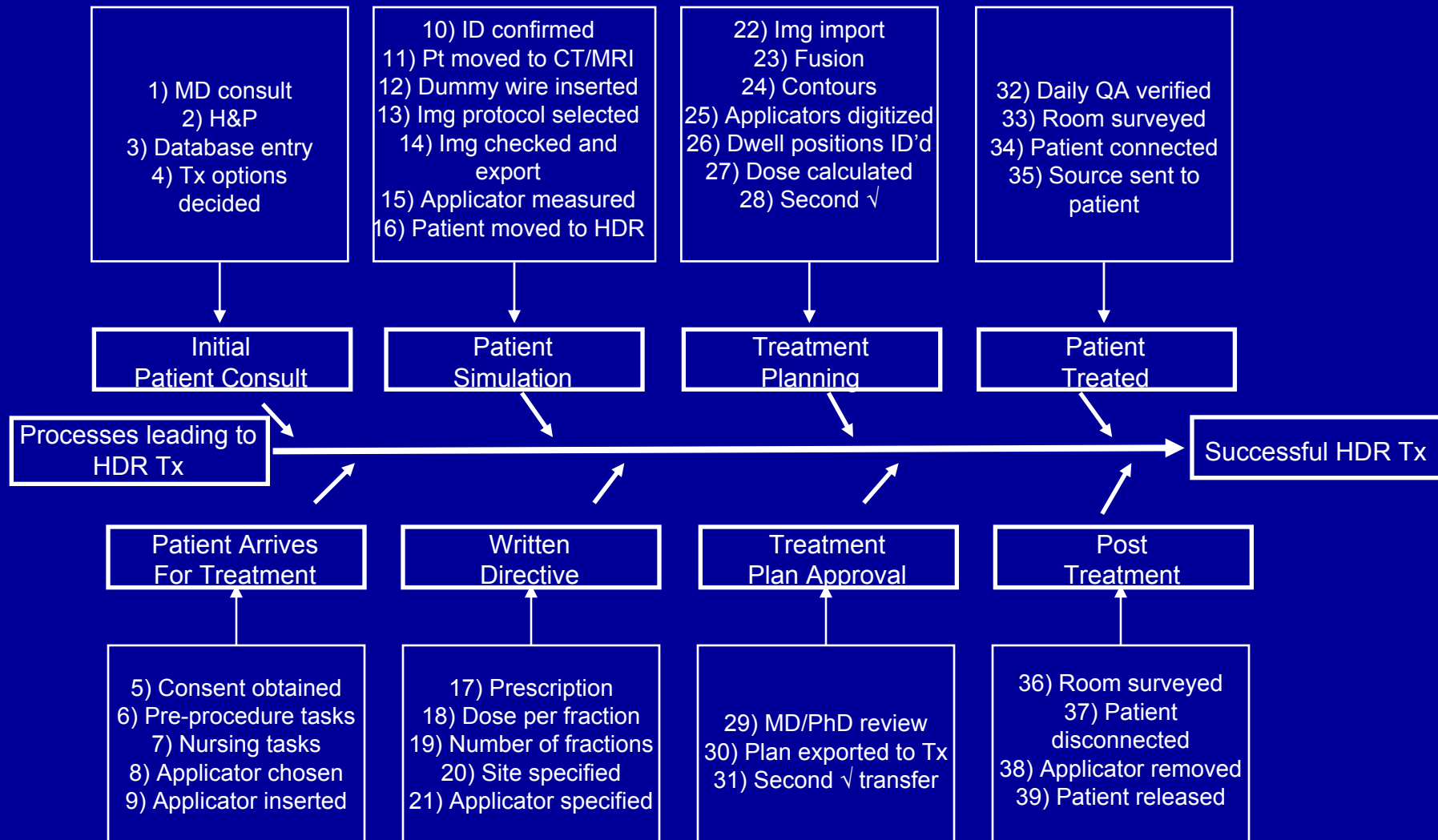
Washington University/Barnes Jewish Hospital, St. Louis, MO

- Large size clinic
  - 2 HDR, LDR, 6 MDs, 2 PhDs, 3 CMDs, ~ 350 – 400 patients/year
- One individual
- ~ 20 man-hours

# Results

## Process Maps

- Similar at both institutions



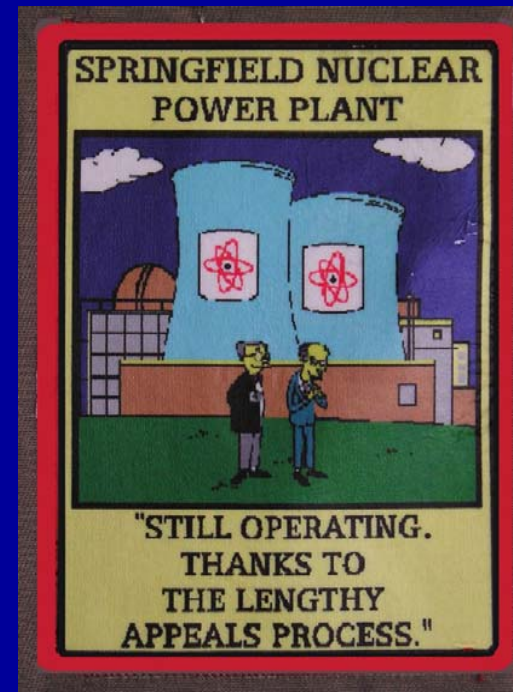
# Results

## Failure Modes

- Similarities
  - Highest RPNs at each institution similar
    - Wrong applicator length (measured or entered)
    - Wrong connections of TGTs
    - Wrong applicator inserted or documented

## Discussion

- RPN score (magnitude) → Detection scaling factor
  - Clinic size/flow
  - Dedicated brachy staff → More second checks
  - Similar overall FMs and rankings (scaling)
  - Results limited to dosimetry/physics
  - Results can lead to tools to improve clinic → RCA



# Summary

- FMEA is a tested and verified tool in quality management
- Implementation in Radiation Oncology is an effective proactive approach to quality management
- Results from two institutions consistent with each other and with common errors reported to NRC
- Use existing literature/QD method for clinic and customize to clinic specific processes/procedures



# Error Mitigation

**I now turn the podium over to  
Dr. Susan Richardson**

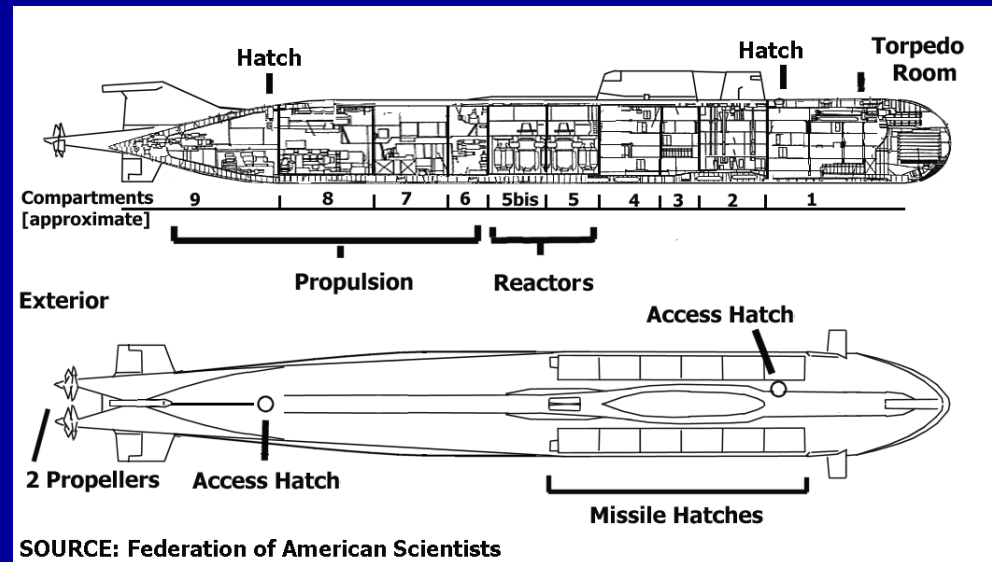
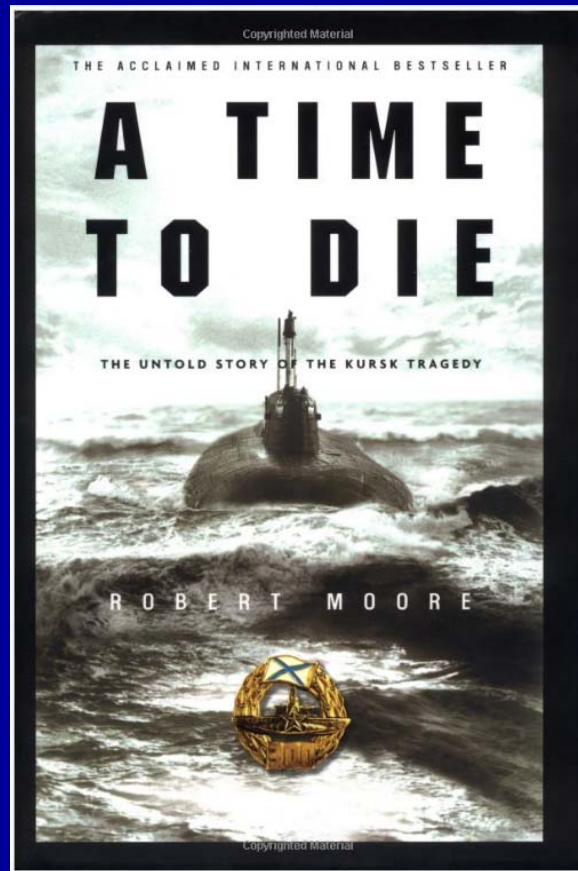




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# What does a sunken submarine have to do with brachytherapy?





**K-141 *Kursk***  
was a nuclear-  
powered cruise  
missile  
submarine of  
the Russian  
Navy...

...lost with all  
hands when it  
sank in the  
Barents Sea  
on 12 August  
2000





# Quick Overview of Events

1. During a routine exercise, failure of welds and/or gaskets in a torpedo resulted in a chemical reaction that culminated in an explosion of the fuel and a kerosene tank.



INITIAL  
PROBLEM

2. The blast blew off a torpedo tube door that was not closed properly. This flooded the compartment and caused the ship to being sinking.



SAFETY DESIGN  
FLAW



3. The explosion ripped through three compartments of the ship, which should have been insulated from the blast by a bulkhead, but was not, because it could travel between compartments via a ventilation shaft.



SAFETY OVERSIGHT  
DESIGN FLAW

# Attempted Rescue

4. Although other Russian ships in the exercise heard the explosion on sonar, none reacted, all believing it was part of the drill.



BAD COMMUNICATION  
FAILURE TO REACT  
BAD ASSUMPTIONS

5. A Russian rescue vessel was deployed but failed to reach the submarine because its batteries wouldn't stay charged.



LACK OF PREPARATION  
LACK OF CONTINGENCY  
PLAN

# Attempted Rescue

6. After 7 days, a Norwegian rescue vessel docked with the rescue hatch, however, they were told the hatch opened *counter-clockwise*, however, it actually opened *clockwise*.



EQUIPMENT FAILURE  
COMMUNICATION FAILURE

All 118 sailors and officers aboard *Kursk* perished.



**That's really unfortunate, but  
that's just an amazing  
coincidence of events and  
that won't happen to me.**

- Probably! BUT.
- The most famous brachytherapy radiation accident in history occurred in 1992 in which a patient died after the radioactive source broke off in her.
  - Nursing assistants, hospital staff, waste disposal workers, and the general public were all irradiated unnecessarily as a result.

# Quick Overview of Events (*in Indiana*)

1. During a routine *patient treatment exercise*, failure of *source* welds and/or gaskets in a torpedo resulted in *from* a chemical reaction that culminated in an explosion of the fuel and a kerosene tank. *the HDR source breaking off in a patient.*



INITIAL PROBLEM

2. ~~The blast blew off a torpedo tube door that was not closed properly. This flooded the compartment and caused the ship to being sinking.~~ *The HDR console indicated the source was parked and "safe".*



SAFETY DESIGN FLAW



# Attempted rescue *of the source*

3. The ~~explosion ripped through three compartments of the ship,~~ *handheld survey meter was available for use* ~~which should have been insulated from the blast by a bulkhead,~~ but was not *used*.



SAFETY OVERSIGHT



# Attempted rescue *of the source*

4. Although ~~other Russian ships in the exercise~~ *the staff present* heard the ~~explosion~~ *prime alert* *radiation monitor in the room*, ~~on sonar~~, no one reacted, all believing it was ~~part of the drill~~. *malfunctioning.*



BAD COMMUNICATION  
FAILURE TO REACT  
BAD ASSUMPTIONS



**OK, I'M CONVINCED. SO HOW SHOULD WE MITIGATE THESE ERRORS?**

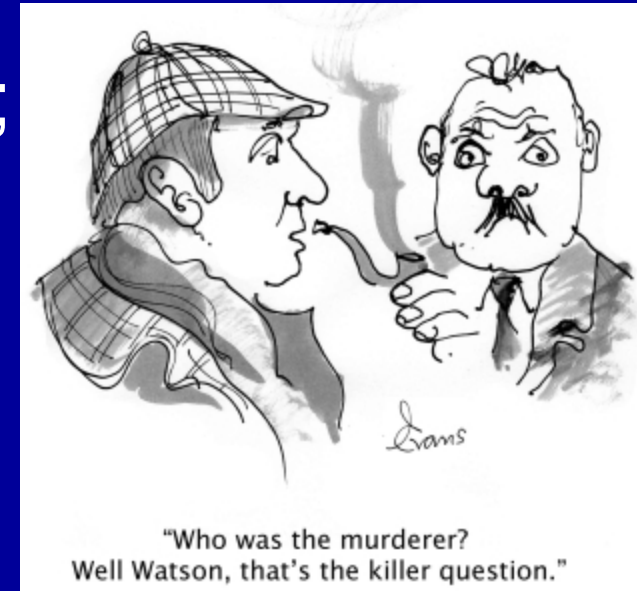
# Strategies

- Error trees
- FMEA
- Fault Trees
- RCA
- Probabilistic Risk Assessment
- Hazard Analysis
- Double Failure Matrix
- Composite Risk Index
- Traceability Matrix
- Safety Management Organization Review Technique
- Fishbone Analysis
- etc



# Fault Tree Analysis

- This can be a segue from your FMEA
- FMEA is an *inductive* approach; Fault Trees are a *deductive* approach.
  - Inductive methodology: reasoning from individual cases to a general conclusion
    - “What affect does this fault have on my system?”
  - Deductive methodology: reasoning from the general to the specific
    - “My system ‘X’ has failed. What modes or components of my system contributed?”

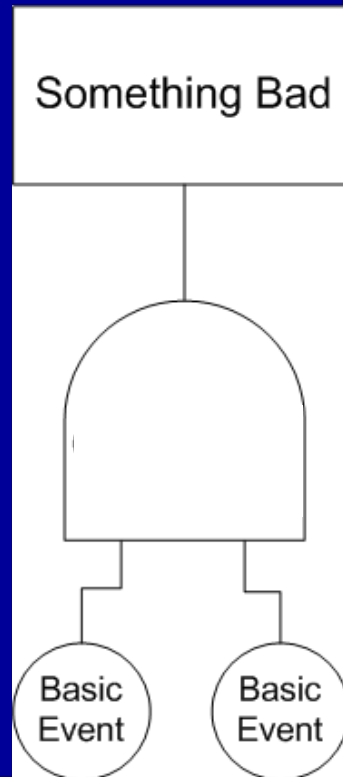


# Fault Tree Basics

An undesired effect is taken as the root ('top event') of a tree of logic



Then, each situation that could cause that effect is added to the tree as a series of logic expressions



Variable gate types

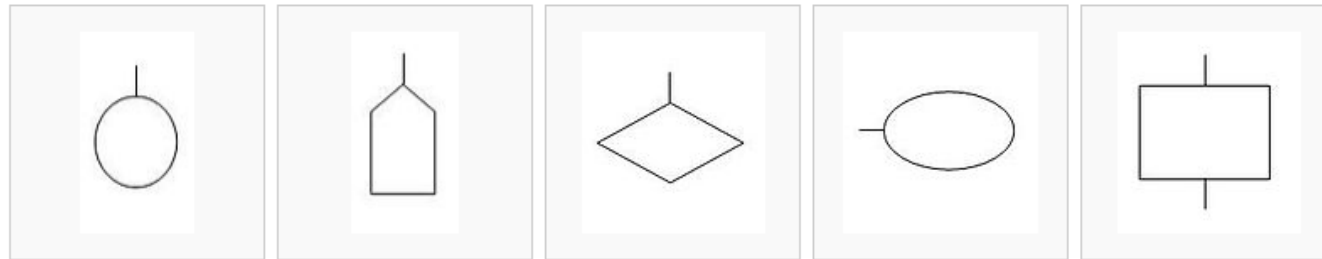
Variable event types

# Symbols used in Fault Trees

## Event Symbols

[\[edit\]](#)

Event symbols are used for *primary events* and *intermediate events*. Primary events are not further developed on the fault tree. Intermediate events are found at the output of a gate. The event symbols are shown below:



Basic event

Initiating event

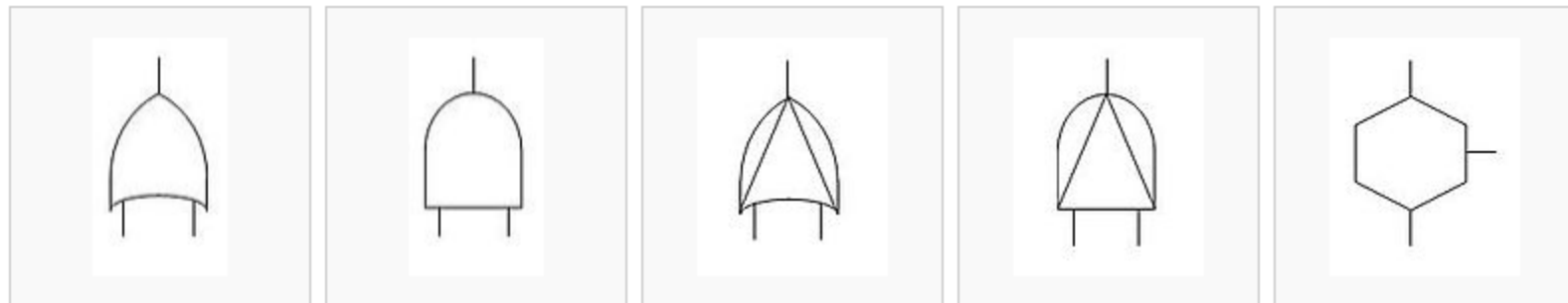
Undeveloped event

Conditioning event

Intermediate event

## Gate Symbols

Gate symbols describe the relationship between input and output events. The symbols are derived from Boolean logic symbols:



OR gate

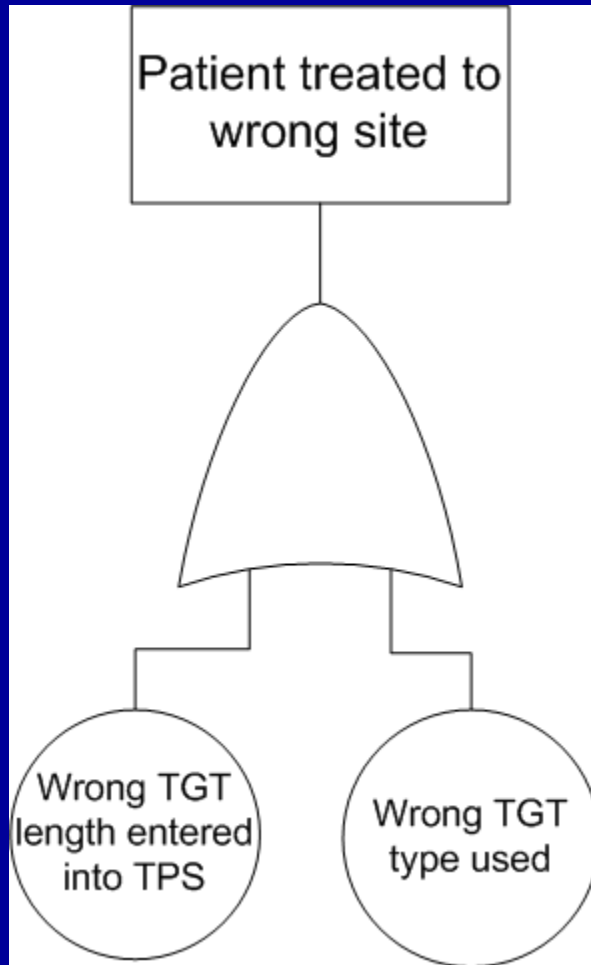
AND gate

Exclusive OR gate

Priority AND gate

Inhibit gate

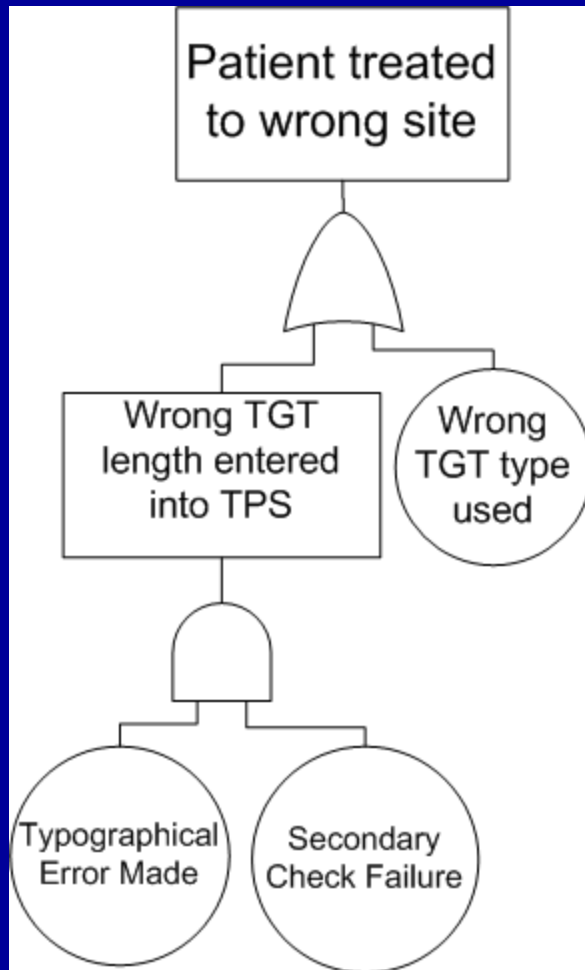
# Simple Fault Tree



In general, AND gates provide protection as multiple events must occur. OR gates are opportunities for improvements or enhanced QC

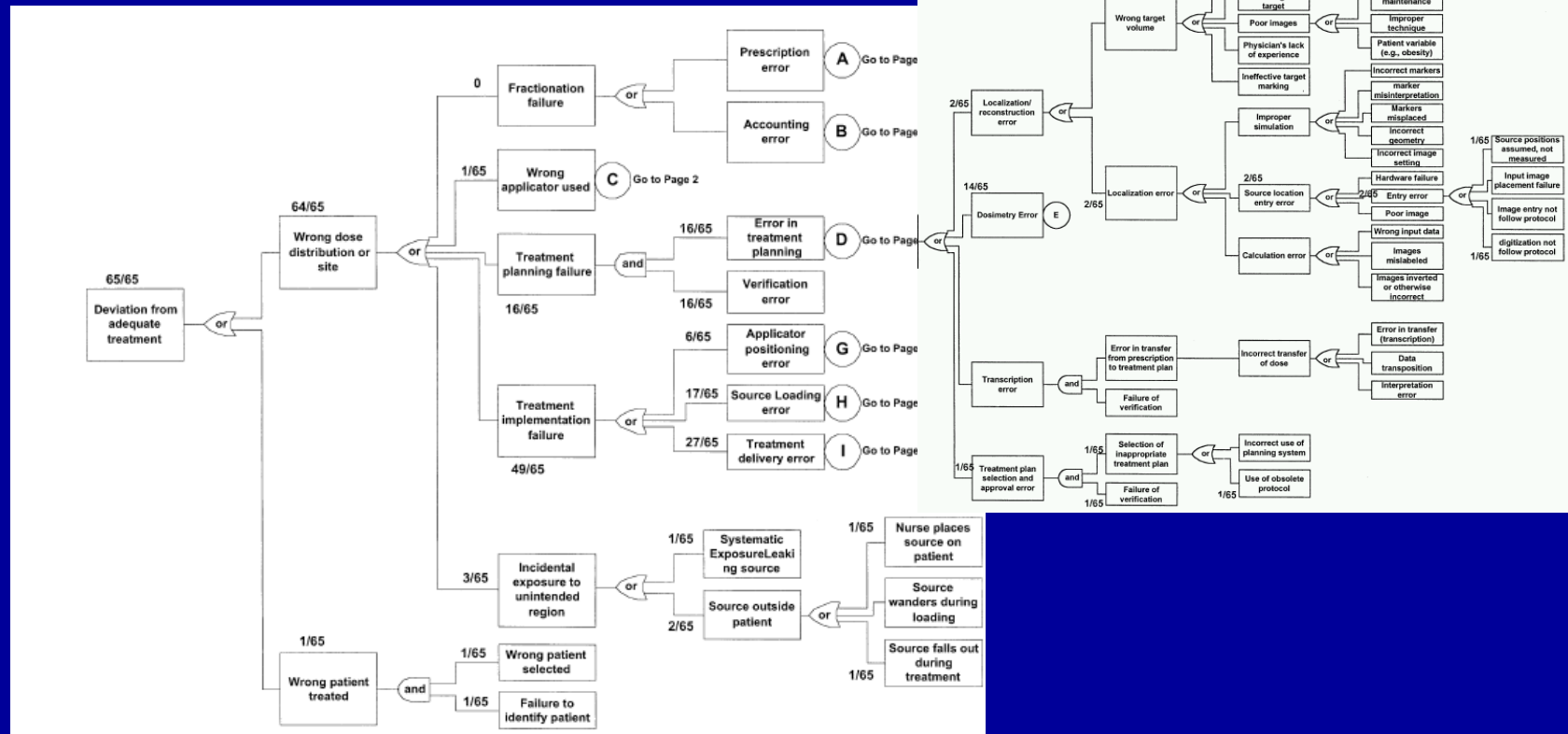


# Building in QA



And gates give you the extra layer of protection

# Realistic Fault Tree



## ANALYSIS OF TREATMENT DELIVERY ERRORS IN BRACHYTHERAPY USING FORMAL RISK ANALYSIS TECHNIQUES

BRUCE THOMADSEN, PH.D.,<sup>\*†‡§||</sup> SHI-WOEI LIN, M.S.,<sup>†</sup> PATRICK LAEMMRICH, M.S.,<sup>\*\*</sup>  
TONIA WALLER, M.S.,<sup>††</sup> ARIF CHENG, M.S.,<sup>†</sup> BARRETT CALDWELL, PH.D.,<sup>‡‡</sup>  
REBECCA RANKIN, R.N., M.S., C.P.H.Q.,<sup>§§</sup> AND JUDITH STITT, M.D.<sup>††</sup>

Int. J. Radiation Oncology Biol. Phys., Vol. 57, No. 5, pp. 1492-1508, 2003  
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0360-3016/03/\$—see front matter

# Assign Probability Functions

- Assign a probability for each step in your fault tree
- Use Boolean logic to calculate failure rates

S = Successes

F = Failures

Reliability . . . . .  $R = \frac{S}{(S + F)}$

Failure Probability . . .  $P_F = \frac{F}{(S + F)}$

$$R + P_F = \frac{S}{(S + F)} + \frac{F}{(S + F)} \equiv 1$$

$$\lambda = \text{Fault Rate} = \frac{1}{\text{MTBF}}$$

**OR Gate**

**Either** of two, independent, element failures produces system failure.

$$R_T = R_A R_B$$

$$P_F = 1 - R_T$$

$$P_F = 1 - (R_A R_B)$$

$$P_F = 1 - [(1 - P_A)(1 - P_B)]$$

$$P_F = P_A + P_B - P_A P_B \quad [\text{Union / } \cup]$$

...for  $P_{AB} \leq 0.2$   
 $P_F \approx P_A + P_B$   
 with error  $\leq 11\%$

"Rare Event Approximation"

For 2 Inputs

$$R + P_F \equiv 1$$

**AND Gate**

**Both** of two, independent elements must fail to produce system failure.

$$R_T = R_A + R_B - R_A R_B$$

$$P_F = 1 - R_T$$

$$P_F = 1 - (R_A + R_B - R_A R_B)$$

$$P_F = 1 - [(1 - P_A) + (1 - P_B) - (1 - P_A)(1 - P_B)]$$

$$P_F = P_A P_B \quad [\text{Intersection / } \cap]$$

# Root Cause Analysis

- A root-cause-analysis tree begins with an event. From there, it works backward in time, considering the magnitude, locations, and timing of events or actions and conditions that ultimately led to the event.
- The purpose is to determine the *cause* of the event.
- Works well to analyze events from your institution

# Human Error Reduction

## 1. Skill-based errors

- Share lessons learned
- Individually address the error precursors that led to the occurrence.

## 2. Rule-based errors

- Find out why there was a misinterpretation of the rule and taking action to prevent future misinterpretation.

## 3. Knowledge-based errors

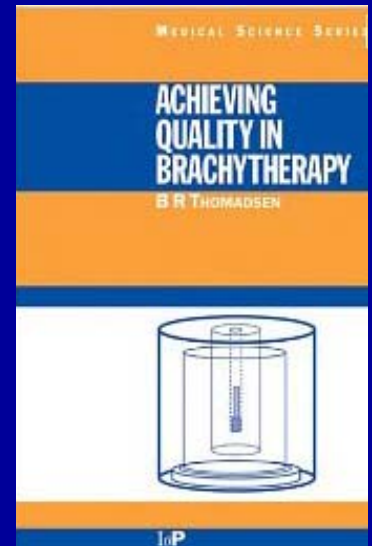
- Training is effective in addressing this kind of errors.

# Ideas for preventing errors

- Interlocks
- Protocols & standardization of treatment
- Forms
- Independent second person
- Have contingency plans
- Review and re-review your QM system often
- Measure your TGT length!
- Come to more brachytherapy talks at AAPM

# Resources

- Fault Tree Handbook – Nureg 0492
- *Achieving Quality in Brachytherapy* by B.R. Thomadsen
- Many publications by Eric Ford, Bruce Thomadsen, TG 100, etc.
- IAEA “Prevention of accidental exposures” series
- [www.fault-tree.net](http://www.fault-tree.net)
- ICRP 97



# Thank you!





# Discussion/Questions

- Thank you for your attention
- Questions/Comments?

