

Quality and Safety In Modern Brachytherapy an AAPM Educational Symposium

Moderator:

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Presenters:

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Daniel Scanderbeg, PhD – UCSD

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Disclosures/COI

None



Outline

1) Jay Reiff

- NRC regulations
- Common errors with HDR brachytherapy

2) Dan Scanderbeg

- Proactive risk management
- Failure Mode and Effects Analysis (FMEA)
- Example and Results (UCSD & WashU)

• 3) Susan Richardson

- Risk management and mitigation
- Fault Trees and Root Cause Analysis

Educational Objectives

- Be familiar with current NRC regulations and relationship to common errors
- Understand failure mode and effect analysis and its application to brachytherapy programs
- Understand common failure modes and ways to mitigate them

COMMONLY REPORTED HDR ERRORS AND THE RELEVANT NRC REGULATIONS

Jay Reiff, Ph.D.
Drexel University College of
Medicine

INTRODUCTION

- In the most recent PRO, Dr. Richardson summarizes events reported to the NRC from January, 2009 through December, 2010
- LDR
- HDR
- Gamma Knife
- Radiopharmaceutical Administration

INTRODUCTION

- Updated HDR reported events through July 16, 2012
- Events reported from 1999 through today are available to the public at
<http://www.nrc.gov/reading-rm/doc-collections/event-status/event/>

What is a “Reportable Event”?

- Administration of, or radiation from, a byproduct material which will result in unintended permanent functional damage to an organ or a physiological system, as determined by a physician

What is a “Reportable Event”?

- A dose that **differs** from the prescribed dose by more than 0.05 Sv (5 rem) EDE, 0.5 Sv (50 rem) to an organ or tissue, or 0.5 Sv (50 rem) shallow dose equivalent to the skin

AND

What is a “Reportable Event”?

- The total dose delivered **differs** from the prescribed dose by at least 20%
- The fractionated dose delivered **differs** from the prescribed dose, for a single fraction, by at least 50%

What is a “Reportable Event”?

- A dose that **exceeds** 0.05 Sv (5 rem) EDE, 0.5 Sv (50 rem) to an organ or tissue, or 0.5 Sv (50 rem) shallow dose equivalent to the skin from treating the wrong person or from a leaking sealed source

What is a “Reportable Event”?

- A dose to the skin, an organ, or tissue other than the treatment site that receives at least 50% **more** dose than expected from the administration defined in the written directive

Commonly Reported Events

- In the 42.5 month period from January, 2009 through mid July, 2012, 54 HDR related events were reported to the NRC
- Errors fell into 3 main categories

Commonly Reported Events

- Incorrect dose delivered
- Incorrect site treated
- Mechanical failure

Commonly Reported Scenarios

- Incorrect dose delivered and incorrect site treated are often, but not always related
- Sites most often reported include GYN, breast, and bile duct

Commonly Reported Scenarios

- Vaginal cylinder slid out (3 – 5 cm) between imaging and treatment
- Decreased dose to intended region
- Dose to unintended region
- Red spots on upper thighs

Commonly Reported Scenarios

- Bile duct treatment
- At time of treatment it was noticed that the catheter slid out 2 cm
- Dwell position was modified by 2 cm but in the wrong direction
- 4 cm positioning error

Commonly Reported Scenarios

- Multi-catheter APBI devices
- Length was incorrectly measured due to a faulty measuring device (kinked wire)
- Length was incorrectly measured due to a blockage in the catheter/applicator system
- Error range: 2 – 10 cm

Commonly Reported Scenarios

- Various anatomic sites
- Treatment planning system gave dwell times for a single fraction
- Facility divided these times by the number of prescribed fractions resulting in an underdose to the patients

Commonly Reported Scenarios


- Mechanical failures
- During a source exchange the source failed to extend all the way out – got stuck in the afterloader outside the safe
- During a source exchange the source stuck going into the container

Commonly Cited Reasons

- **HUMAN ERROR**
- Failure to follow documented procedures (management deficiency)
- Lack of communication
- Lack of training

How To Reduce the Likelihood of Repeating These Errors

I now turn the podium over to
Dr. Daniel Scanderbeg



Proactive Risk Management

WHY?

- TJC (formerly JCAHO) – July 1, 2001
- Standards in Support of Patient Safety and Medical/Health Care Error Reduction
- LD 5.2 “Leaders ensure that an ongoing, proactive program for identifying risks to patient safety and reducing medical/health care errors is defined and implemented.”
- Healthcare organizations required to analyze one high-risk process annually

Radiation Oncology

- High-risk processes
- NY Times article series 2010-2011

THE RADIATION BOOM
A Pinpoint Beam Strays Invisibly, Harming Instead of Healing
By WALT BOGDANICH and KRISTINA REBELLO
Published December 28, 2010

Radiation Errors Reported in Missouri
By WALT BOGDANICH and REBECCA R. RUZE
Published February 24, 2010

Philadelphia V.A. Hospital Botched 92 Treatments
Prostate Cancer Patients Receive Too Little or Too Much Radiation

Failure Modes and Effects Analysis

WHAT?


- SAE – “Formal and systematic approach to identifying potential system failure modes, their causes, and the effects of the failure mode occurrence on the system operation...”

WHEN?

- Originated US Military in 1940s
- Officially accepted by SAE for aerospace engineering in 1967 as recommended practice

EXAMPLES:

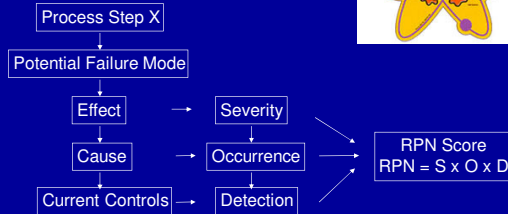
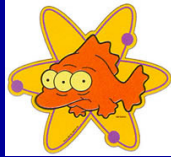
- Semiconductor industry (MetroPhotonics)
- Airline (Boeing 737 series)
- Automotive industry (Ford/Chrysler)
- Medicine (Medication dispensing)



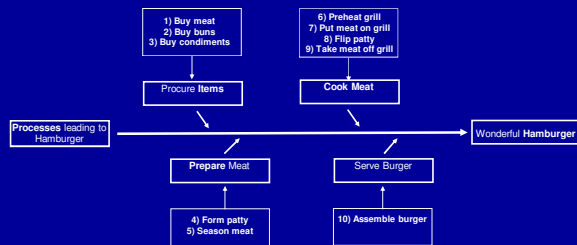
Failure Modes and Effects Analysis

HOW?

- Assemble group of people (experts) in field
- Make a process tree for a given procedure
- Brainstorm to discover potential failure modes
- Assign numbers to these modes



Simple Example



Simple Example

Process Step	Potential Failure Mode	Effect of Failure Mode	O rank	S rank	D rank	RPN score
1) Get meat	Store is out of meat	Cannot make a burger	2	10	1	20
2) Get buns	Store is out of buns	Cannot make a burger w/ bun	2	5	1	10
6) Preheat grill	Out of charcoal/propane	Cannot BBQ burger	4	10	1	40
7-9) Cooking	Undercook meat	Inedible - e coli !!!	3	10	2	60
7-9) Cooking	Overcook meat	Inedible	3	10	2	60



How can I implement this in my clinic?

- What if I don't have the resources to do this?
- Implementation of FMEA for brachytherapy via "Q-D" Method

University of California, San Diego, La Jolla, CA

- Medium size clinic
 - 1 HDR, LDR, 2.5 MDs, 1.75 PhDs, 0 CMDs, ~ 120 patients/year
- Two person team
- ~ 15 man-hours

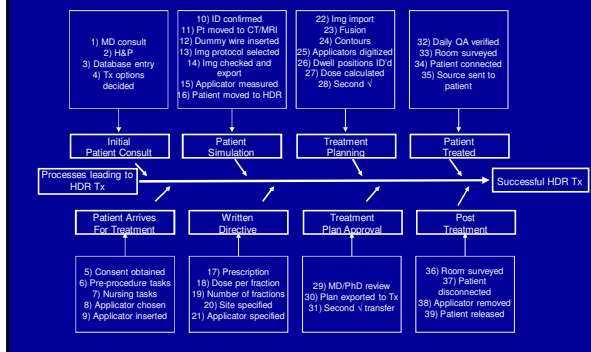
Washington University/Barnes Jewish Hospital, St. Louis, MO

- Large size clinic
 - 2 HDR, LDR, 6 MDs, 2 PhDs, 3 CMDs, ~ 350 – 400 patients/year
- One individual
- ~ 20 man-hours

Results

Process Maps

- Similar at both institutions



Example - #34



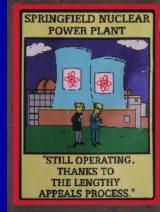
Results

Failure Modes

- Similarities
 - Highest RPNs at each institution similar
 - Wrong applicator length (measured or entered)
 - Wrong connections of TGTs
 - Wrong applicator inserted or documented

Discussion

- RPN score (magnitude) → Detection scaling factor
 - Clinic size/flow
 - Dedicated brachy staff → More second checks
 - Similar overall FMs and rankings (scaling)
 - Results limited to dosimetry/physics
 - Results can lead to tools to improve clinic → RCA



Summary

- FMEA is a tested and verified tool in quality management
- Implementation in Radiation Oncology is an effective proactive approach to quality management
- Results from two institutions consistent with each other and with common errors reported to NRC
- Use existing literature/QD method for clinic and customize to clinic specific processes/procedures

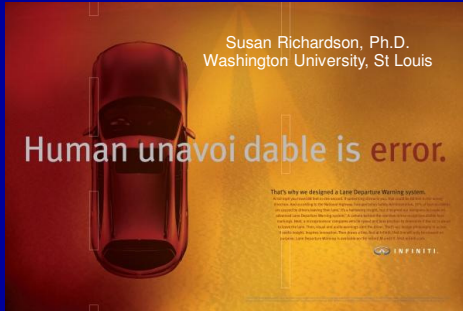


Error Mitigation

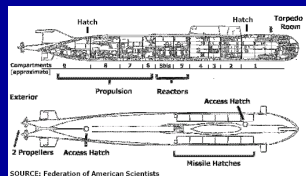
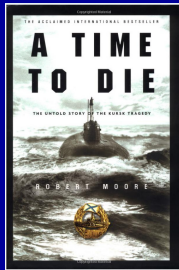
I now turn the podium over to
Dr. Susan Richardson



Error Mitigation in Brachytherapy



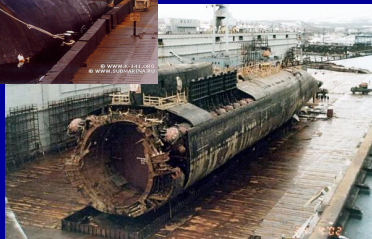
What does a sunken submarine have to do with brachytherapy?





K-141 Kursk
was a nuclear-
powered cruise
missile
submarine of the
Russian Navy...

...lost with all
hands when it
sank in the
Barents Sea on
12 August
2000



Quick Overview of Events

1. During a routine exercise, failure of welds and/or gaskets in a torpedo resulted in a chemical reaction that culminated in an explosion of the fuel and a kerosene tank.



INITIAL
PROBLEM

2. The blast blew off a torpedo tube door that was not closed properly. This flooded the compartment and caused the ship to be sinking.



SAFETY DESIGN
FLAW

3. The explosion ripped through three compartments of the ship, which should have been insulated from the blast by a bulkhead, but was not. The blast could travel between compartments via a ventilation shaft.

SAFETY OVERSIGHT
DESIGN FLAW

Attempted Rescue

4. Although other Russian ships in the exercise heard the explosion on sonar, none reacted, all believing it was part of the drill.



BAD COMMUNICATION
FAILURE TO REACT
BAD ASSUMPTIONS

5. A Russian rescue vessel was deployed but failed to reach the submarine because its batteries wouldn't stay charged.



LACK OF PREPARATION
LACK OF CONTINGENCY
PLAN

Attempted Rescue

6. After 7 days, a Norwegian rescue vessel docked with the rescue hatch. They were told the hatch opened *counter-clockwise*, however, it actually opened *clockwise*.



EQUIPMENT FAILURE
COMMUNICATION FAILURE

All 118 sailors and officers aboard *Kursk* perished.



That's really unfortunate, but that's just an amazing coincidence of events and that won't happen to me.

- Probably! BUT.
- The most famous brachytherapy radiation accident in history occurred in 1992 in which a patient died after the radioactive source broke off in her.
 - Nursing assistants, hospital staff, waste disposal workers, and the general public were all irradiated unnecessarily as a result.

Quick Overview of Events (in Indiana)

1. During a routine *patient treatment exercise*, failure of *source* welds and/or gaskets in a torpedo resulted in *from* a chemical reaction that culminated in an explosion of the fuel and a kerosene tank. *the HDR source brepking off in a patient.*

➔ INITIAL PROBLEM

2. The blast blew off a torpedo tube door that was not closed properly. This flooded the compartment and caused the ship to being sinking. *The HDR console indicated the source was parked and "safe".*

➔ SAFETY DESIGN FLAW

Attempted rescue *of the source*

3. The explosion ripped through three compartments of the ship; *handheld survey meter was available for use* which should have been insulated from the blast by a bulkhead, but was not *used*.

➔ SAFETY OVERSIGHT



Attempted rescue *of the source*

4. Although other Russian ships in the exercise *the staff present* heard the explosion *prime alert* radiation monitor in the room, *on sonar*, no one reacted, all believing it was part of the drill. *malfunctioning*.



→ BAD COMMUNICATION
FAILURE TO REACT
BAD ASSUMPTIONS



OK, I'M CONVINCED. SO HOW SHOULD WE MITIGATE THESE ERRORS?

Strategies

- Error trees
- FMEA
- Fault Trees
- RCA
- Probabilistic Risk Assessment
- Hazard Analysis
- Double Failure Matrix
- Composite Risk Index
- Traceability Matrix
- Safety Management Organization Review Technique
- Fishbone Analysis
- etc



Fault Tree Analysis

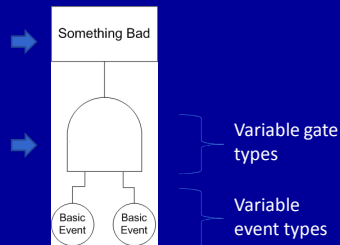
- This can be a segue from your FMEA
- FMEA is an **inductive** approach; Fault Trees are a **deductive** approach.
 - Inductive methodology: reasoning from individual cases to a general conclusion
 - "What affect does this fault have on my system?"
 - Deductive methodology: reasoning from the general to the specific
 - "My system 'X' has failed. What modes or components of my system contributed?"



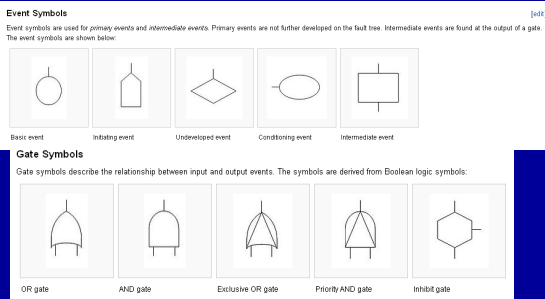
Fault Tree Basics

An undesired effect is taken as the root ('top event') of a tree of logic

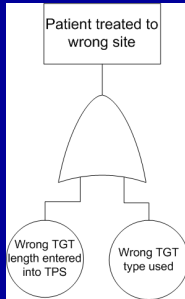
Then, each situation that could cause that effect is added to the tree as a series of logic expressions



Symbols used in Fault Trees

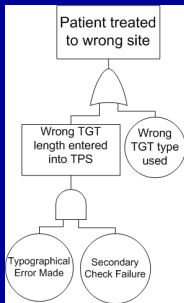


Simple Fault Tree



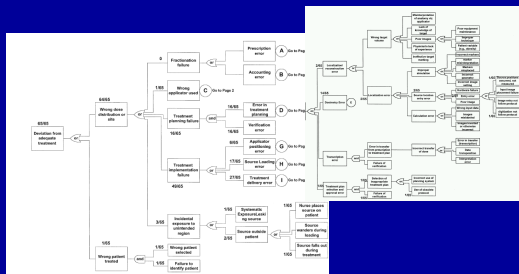
In general, AND gates provide protection as multiple events must occur. OR gates are opportunities for improvements or enhanced QC

Building in QA



And gates give you the extra layer of protection

Realistic Fault Tree



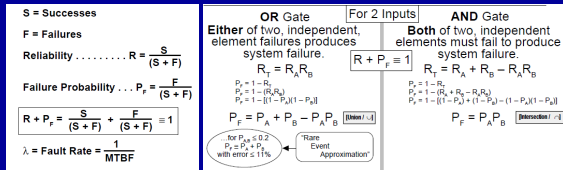
ANALYSIS OF TREATMENT DELIVERY ERRORS IN BRACHYTHERAPY USING FORMAL RISK ANALYSIS TECHNIQUES

BRUCE THOMASSEN, Ph.D.,^{1,2,10} SHI-WO LI, M.S.,³ PATRICK LAEMERICH, M.S.,^{4,9}
TONIA WALLER, M.S.,⁷ ARIF CHENG, M.S.,⁵ BARRETT CALDWELL, Ph.D.,^{2,7}
REBECCA RABIN, R.N., M.S., C.P.H.Q.,¹⁰ AND JUDITH STITT, M.D.^{1,1}

Int J Radiation Oncology Biol Phys., Vol. 57, No. 5, pp. 1407-1416, 2003
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0360-3013/03/5-0000-0000/\$15.00

Assign Probability Functions

- Assign a probability for each step in your fault tree
- Use Boolean logic to calculate failure rates

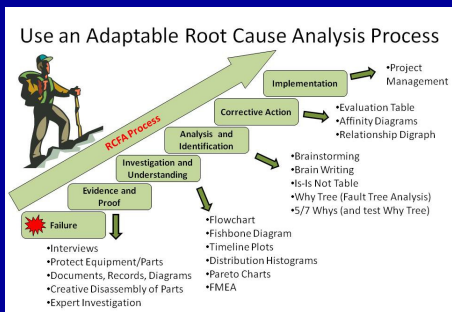


www.fault-tree.net

Root Cause Analysis

- A root-cause-analysis tree begins with an event. From there, it works backward in time, considering the magnitude, locations, and timing of events or actions and conditions that ultimately led to the event.
- The purpose is to determine the **cause** of the event.
- Works well to analyze events from your institution

RCA



What kinds of errors should we look for?

Table 2 Causes of events (left) and type of dose delivery involved with the event (right)

Causes of event (No. of events)	Type of dose delivery (No. of events)
Communication issues (10)	LDR (3) RP (7)
Equipment malfunction (23)	GK(6) HDR (8) LDR (4) RPI (5)
Human error (97)	GK(7) HDR (20) LDR (58) RP (12)
Lack of training (12)	HDR (1) LDR (5) RP (6) Other (1)
Miscellaneous (5)	Other (5)

Numbers in parentheses indicate the number of events reported. GK, Gamma Knife; HDR, high dose rate; LDR, low dose rate; RP, radiotherapeutic.

A 2-year review of recent Nuclear Regulatory Commission events: What errors occur in the modern brachytherapy era?

Susan Richardson PhD*

Practical Radiation Oncology (2012) 2, 157-163

Human Error Reduction

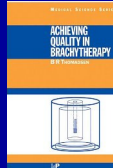
1. Skill-based errors
 - Share lessons learned
 - Individually address the error precursors that led to the occurrence.
2. Rule-based errors
 - Find out why there was a misinterpretation of the rule and taking action to prevent future misinterpretation.
3. Knowledge-based errors
 - Training is effective in addressing this kind of errors.

Ideas for preventing errors

- Interlocks
- Protocols & standardization of treatment
- Forms
- Independent second person
- Have contingency plans
- Review and re-review your QM system often
- Measure your TGT length!
- Come to more brachytherapy talks at AAPM

Resources

- Fault Tree Handbook – Nureg 0492
- *Achieving Quality in Brachytherapy* by B.R. Thomadsen
- Many publications by Eric Ford, Bruce Thomadsen, TG 100, etc.
- IAEA “Prevention of accidental exposures” series
- www.fault-tree.net
- ICRP 97



Thank you!



Discussion/Questions

- Thank you for your attention
- Questions/Comments?