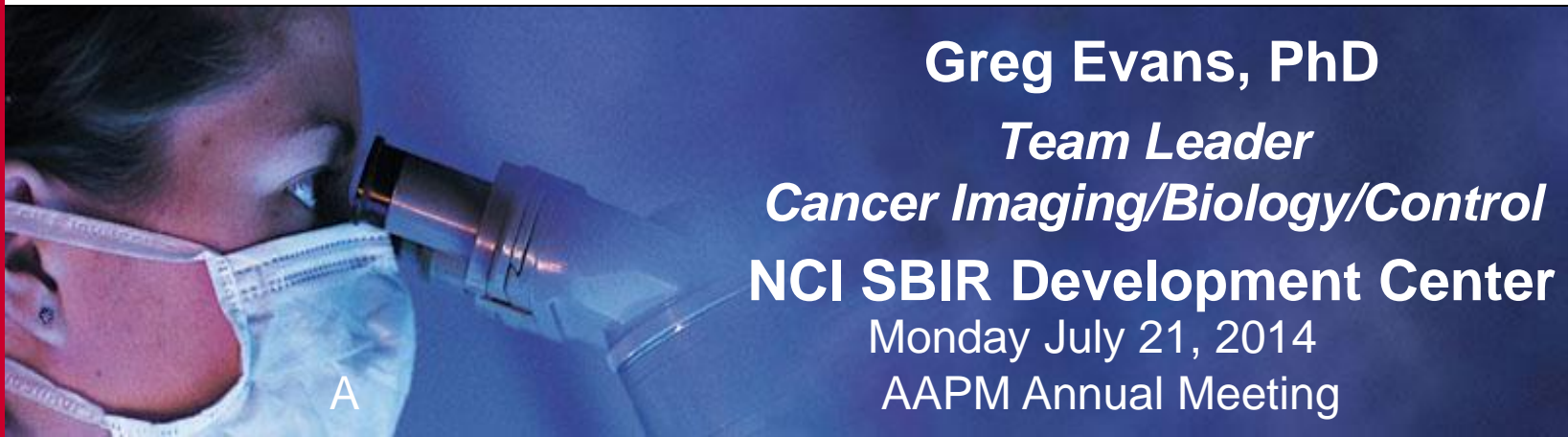




# Bringing Medical Devices for Cancer to the Marketplace: 2014 Overview of the NCI Small Business Programs



**Greg Evans, PhD**

*Team Leader*

*Cancer Imaging/Biology/Control*

**NCI SBIR Development Center**

Monday July 21, 2014

AAPM Annual Meeting

- 1. Stimulate technological innovation**
  - 2. Use small business to meet Federal R&D needs**
  - 3. Increase private-sector commercialization innovations derived from Federal R&D**
  - 4. Foster participation by minority and disadvantaged persons in technological innovation**
- 

**Small Business Innovation Development Act of 1982**

**Small Business Technology Transfer Act of 1992**

## Set Aside \$\$

### ➤ **Small Business Innovation Research (SBIR)**

Set-aside program for small business concerns to engage in Federal R&D with the potential for commercialization

*Federal agencies with an extramural R&D budget > \$100M*

**FY14**

**2.8%**

**FY17**

**3.2%**

### ➤ **Small Business Technology Transfer (STTR)**

Set-aside program to facilitate cooperative R&D between small business concerns and U.S. research institutions with the potential for commercialization

*Federal agencies with an extramural R&D budget > \$1B*

**0.40%**

**0.45%**

**~\$757 M in FY14 at NIH**

**~\$119 M in FY14 at **NCI****

# NIH = 27 Institutes & Centers

## 24 Participate in the SBIR/STTR Program

Office of Research  
Infrastructure Programs  
(ORIP)

**The Office of the Director (OD)**

National Institute  
on Aging  
(NIA)

National Institute  
on Alcohol Abuse  
& Alcoholism  
(NIAAA)

National Institute  
of Allergy &  
Infectious Diseases  
(NIAID)

National Institute  
of Arthritis &  
Musculoskeletal &  
Skin Diseases (NIAMS)

**National Cancer  
Institute (NCI)**

National Institute  
of Child Health &  
Human Development  
(NICHD)

National Institute on  
Deafness & Other  
Communication  
Disorders (NIDCD)

National Institute  
of Dental and  
Craniofacial  
Research (NIDCR)

National Institute  
of Diabetes &  
Digestive & Kidney  
Diseases (NIDDK)

National Institute  
on Drug Abuse  
(NIDA)

National Institute  
of Environmental  
Health Sciences  
(NIEHS)

National Eye  
Institute  
(NEI)

National Institute  
of General  
Medical Sciences  
(NIGMS)

National Heart,  
Lung, & Blood  
Institute (NHLBI)

National Human  
Genome Research  
Institute (NHGRI)

National Institute  
of Mental Health  
(NIMH)

National Institute  
of Neurological  
Disorders &  
Stroke (NINDS)

National Institute  
of Nursing Research  
(NINR)

National Institute on  
Minority Health &  
Health Disparities  
(NIMHD)

National Center  
for Complementary  
& Alternative  
Medicine (NCCAM)

Fogarty  
International  
Center (FIC)

National Center  
for Advancing  
Translational Sciences  
(NCATS)

National Library  
of Medicine (NLM)

National Institute  
of Biomedical  
Imaging &  
Bioengineering (NIBIB)

NIH Clinical  
Center (CC)

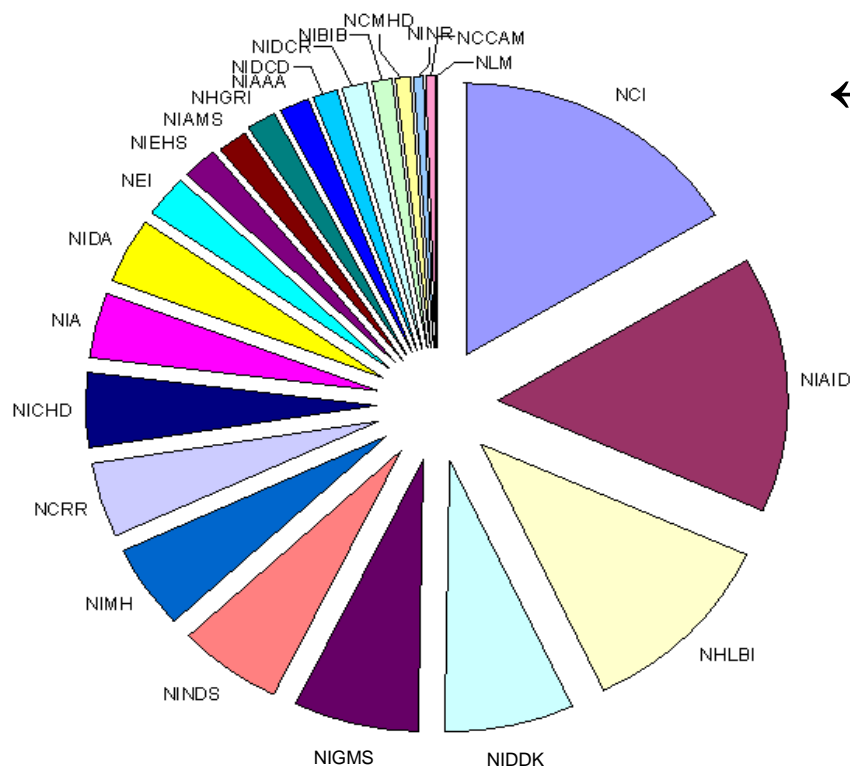
Center for Information  
Technology (CIT)

Center for Scientific  
Review (CSR)

← No funding  
authority

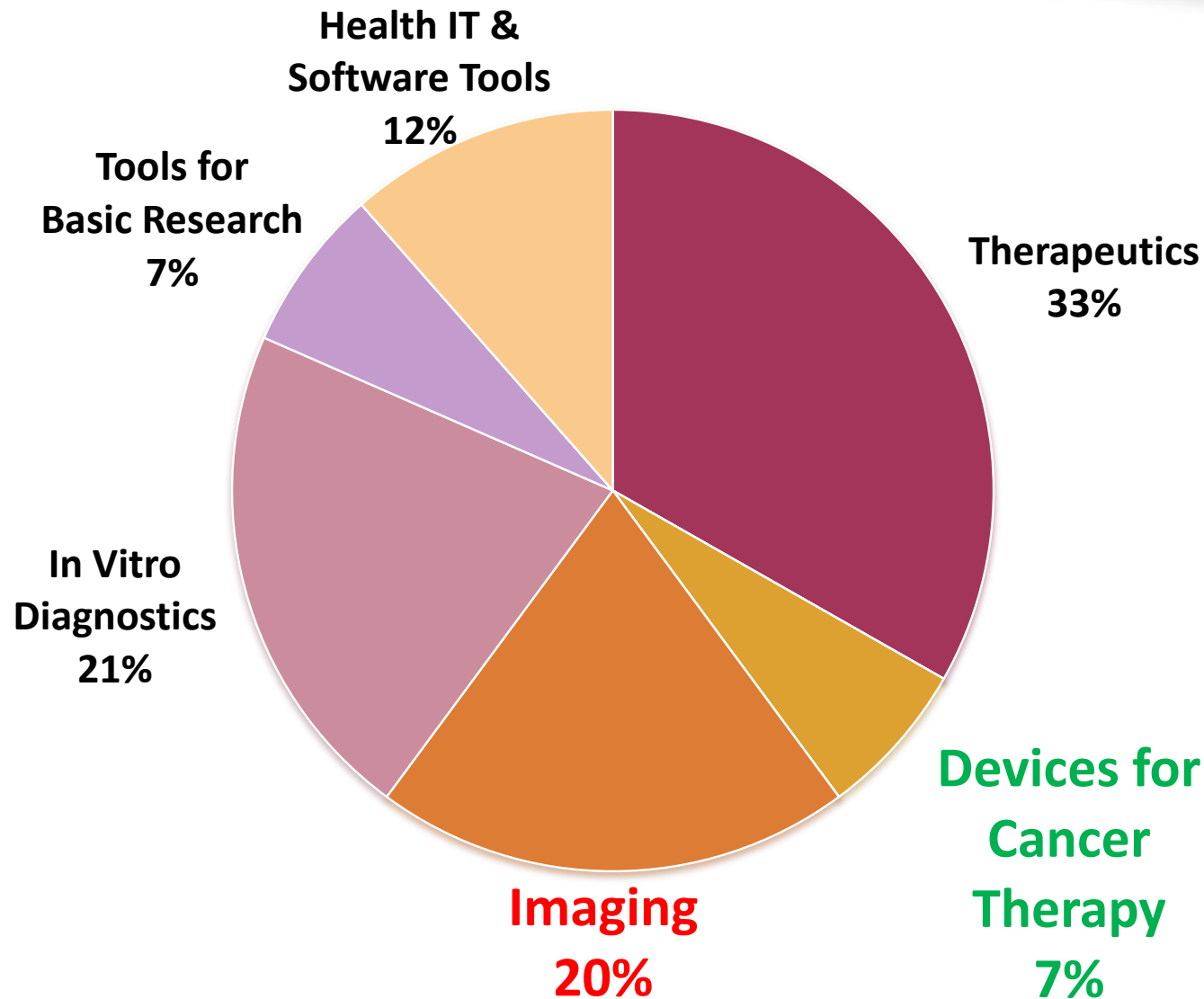
# FY2013 SBIR/STTR Funding Levels

Agency/Institute	SBIR	STTR	SBIR+STTR
<b>NIH</b>	<b>\$620M</b>	<b>\$80M</b>	<b>\$717M</b>
<b>NCI</b>	<b>\$97M</b>	<b>\$13M</b>	<b>\$110M</b>



← ***The annual SBIR/STTR budget for each participating Institute or Center (IC) is proportional to the total annual budget appropriation for that IC***

# NCI SBIR/STTR Active Portfolio: Pipeline of 400+ Vetted Projects





- Provides seed funding for innovative technology development
- Provides recognition, verification and visibility
- Helps provide leverage in attracting additional funding or support (e.g., venture capital, strategic partner)
- **Not a Loan**
  - ∴ No repayment is required
  - ∴ Doesn't impact stock or shares in any way (i.e., non-dilutive)
- Intellectual property rights retained by the small business

# SBIR Eligibility Requirements



- Applicant is a Small Business Concern (SBC)
  - Organized for-profit U.S. business
  - 500 or fewer employees, including affiliates
  - PI's primary employment (>50%) must be with the SBC at time of award & for duration of project
  - **> 50% U.S.- owned by individuals** and independently operated\*
- OR**
- **> 50% owned and controlled by other business concern/s that is/are  
> 50% owned and controlled by one or more individuals\***
- OR**
- **> 50% owned by multiple venture capital** operating companies, hedge funds, private equity firms, or any combination of these \*

\*Formerly  $\geq 51\%$ ; \*New rule starting 1/28/13, **NIH SBIR only**



- ☒ **Applicant is a Small Business Concern**
- ☒ **Formal Cooperative R&D Effort**
  - *40% by small business*
  - *30% by U.S. research institution*
- ☒ **U.S. Research Institution: College or University; Non-profit research organization; Federally-Funded R&D Center (FFRDC)**
- ☒ **Intellectual Property Agreement**
  - *Allocation of IP rights (to SBC) and rights to carry out follow-on R&D and commercialization*
- ☒ **Principal Investigator's primary employment may be with either the Small Business Concern or the research institution**

# SBIR and STTR Programs (Critical Differences)



## SBIR

- Permits research institution partners (e.g., universities)
- Small business concern may outsource ~33% of Phase I activities and 50% of Phase II activities

## STTR

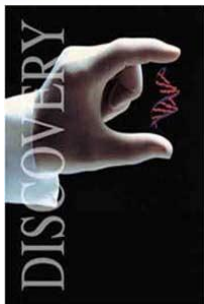
- Requires research institution partners (e.g., universities)
- Minimum 40% of the work should be conducted by the small business concern (for profit), and minimum of 30% by a U.S. research institution (non-profit)

**Award always made to small business**

- **SBIR & STTR Omnibus Solicitations for Grant Applications**  
*Release:* January  
*Receipt Dates:* April 5, August 5, and December 5
- **Solicitation of the NIH & CDC for SBIR Contract Proposals**  
*Release:* typically early August  
*Receipt Date:* *only once per year*, typically early November
- **See the NIH Guide for other Program Announcements (PA's) and Requests for Application (RFA's), i.e. grants**  
*Release:* Weekly  
*Receipt Dates:* Various

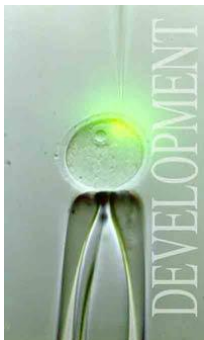
**<http://grants.nih.gov/grants/guide>**

# NCI Offers Three SBIR/STTR Award Stages



## PHASE I – R41, R43 Grant, or Contract

- Feasibility Study
- \$300K over < 12 months (rarely 18-24 months)

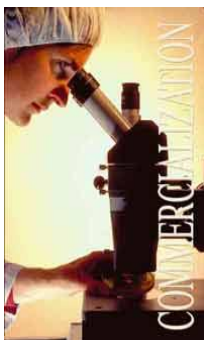


## PHASE II – R42, R44 Grant, or Contract

- Full Research/R&D
- \$2.0M over 2-3 years
- Commercialization plan required

### Phase IIB Bridge Award

**\$1M per year for 3 years, with matching \$\$**  
**(also NHLBI, NINDS)**



## PHASE III

- Commercialization Stage
- Use of non-SBIR/STTR Funds

- SBIR/STTR applicants must register at the SBA Company registry at [SBIR.gov](https://www.sbir.gov).
- VC-backed companies (VCOC, hedge fund, private equity firms) **CAN NOW** apply (**NIH SBIR only**).
- Applicants can request \$5000 in Technical Assistance, beyond award cap. If requested, cannot participate in NIH Technical Assistance Programs.

- FY15 allows switching between STTR and SBIR mechanisms
  - Applicants may apply for Phase II SBIR funding based on Phase I STTR award or vice versa.
- Direct to Phase II applications for SBIR



# SBIR/STTR Success Rates NIH-Wide



Fiscal Year	SBIR/STTR	Phase	Number of Applications Reviewed	Number of Applications Awarded	Success Rate	Total Funding
2013	SBIR	Fast Track	313	49	15.7%	\$13,981,386
2013	SBIR	Phase I	3,738	495	13.2%	\$114,040,157
2013	SBIR	Phase II	542	178	32.8%	\$136,348,846
2013	STTR	Fast Track	42	12	28.6%	\$2,542,128
2013	STTR	Phase I	583	109	18.7%	\$24,138,629
2013	STTR	Phase II	72	19	26.4%	\$10,985,373
<b>2013</b>	<b>FY TOTAL</b>		<b>5,290</b>	<b>862</b>	<b>16.3%</b>	<b>\$302,036,519</b>

**Success rates** are defined as the percentage of reviewed grant applications that receive funding.

**Goal:** To support the development, maturation, and dissemination of novel and potentially transformative next-generation technologies through an approach of balanced but targeted innovation in support of clinical, laboratory, or epidemiological research on cancer.

- Molecular and cellular analytical technologies for cancer detection and/or characterization *in vitro*, *in situ*, or *in vivo*

Next receipt dates: **May 28, 2014**  
November and May through 2016

Contact Dr. Amir Rahbar: [rahbaram@mail.nih.gov](mailto:rahbaram@mail.nih.gov)

<http://sbir.cancer.gov/funding/technology>

**Goal:** Accelerate development & commercialization of evidence-based consumer health IT to:

- Prevent or reduce the risk of cancer
  - Facilitate patient-provider communication
  - Improve disease outcomes in consumer & clinical settings
- 
- Phase II or Fast-Track applications only
  - Strong applicants will have a **partnership with large business** (e.g. commercial IT firm, EMR vendor, healthcare systems, etc.)

Next receipt dates: **April 5, 2014**

August 5, December 5 through 2014

**Contact Dr. Patricia Weber:** [weberpa@mail.nih.gov](mailto:weberpa@mail.nih.gov)

<http://sbir.cancer.gov/resource/hit/>

## Significance

- Does the product address an important problem, and have commercial potential? Is there a market pull for the proposed product?

## Approach

- Are design and methods well-developed and appropriate? Are problem areas addressed?

## Innovation

- How novel is the product and the approaches proposed to test its feasibility?

## Investigator

- Is the investigator appropriately trained and capable of managing the project?

## Environment

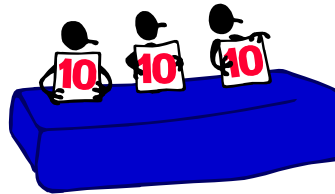
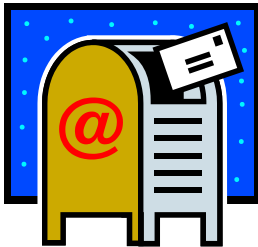
- Does the scientific environment contribute to the probability of success? Is the environment unique?

## Commercialization

- Is the company's business strategy one that has a high potential for success?

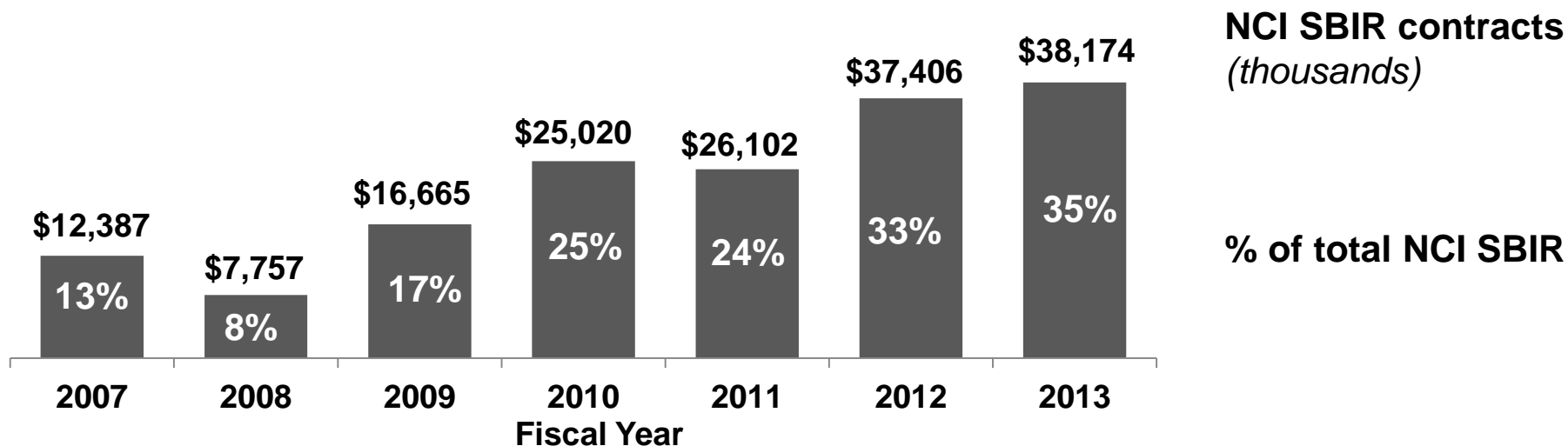
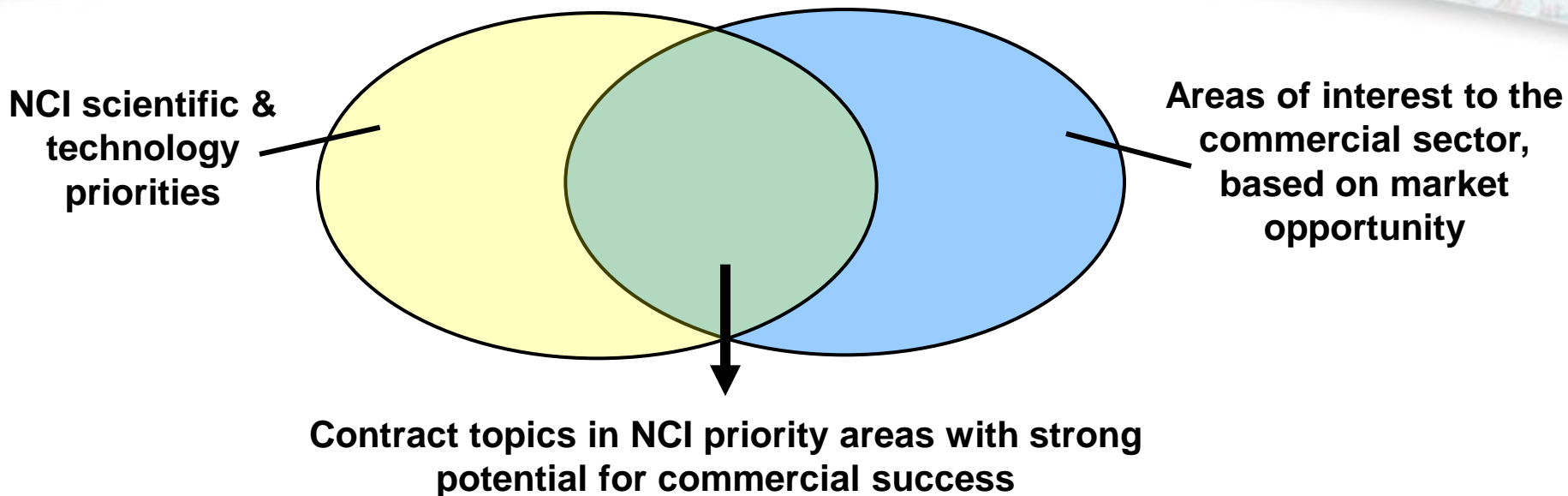
# NIH Timeline for New Grant Applications

**7-10 months**



Due Date	Scientific Review	Council Review	Award Date (earliest)
April 5	July	October	December
August 5	October	January	April
December 5	March	May	July

# Annual Solicitation for NCI SBIR Contract Topics





# NCI SBIR Contracts vs. Grants: What's the difference?

	SBIR Grants	SBIR Contracts
<i>Scope of the proposal</i>	Investigator-defined within the mission of NIH	<b>Defined by the NIH (focused)</b>
<i>Questions during solicitation period?</i>	May speak with any Program Officer	<b><u>MUST</u></b> contact the contracting officer
<i>Receipt Dates</i>	3 times/year for Omnibus	Only ONCE per year
<i>Peer Review Locus</i>	NIH Center for Scientific Review (CSR)	<b>NCI Division of Extramural Activities</b>
<i>Basis for Award</i>	Peer review score/ Program assessment	Peer review score/negotiation of technical deliverables, budget
<i>Reporting</i>	One final report (Phase I); Annual reports (Phase II)	Kickoff presentation, quarterly progress reports, final report, commercialization plan
<i>Set-aside funds for particular areas?</i>	No	<b>Yes</b>
<i>Program Staff Involvement</i>	Low	<b>High</b>

<http://sbir.cancer.gov/funding/contracts>

## Therapy & Diagnosis

- 326 Development of Novel Therapeutic Agents that Target **Cancer Stem Cells**
- 327 **Reformulation** of Failed Chemotherapeutic Drugs
- 331 Development of a Biosensor-Based Core Needle **Tumor Biopsy Device**
- 332 Development of **Radiation Modulators** for Use During Radiotherapy

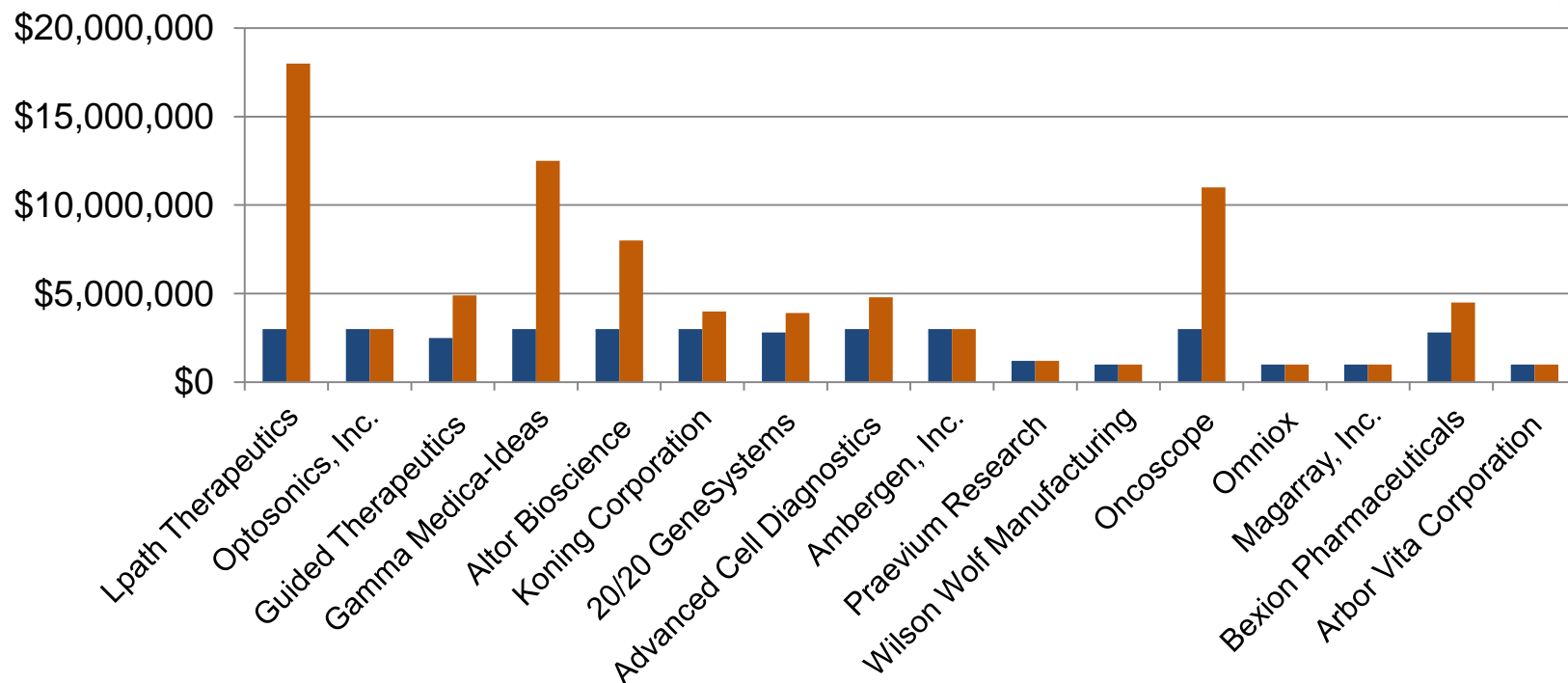
## Advancing Cancer Research

- 328 Validation of 3D Human **Tissue Culture Systems** that Mimic the Tumor Microenvironment
- 329 **Proteomic** Analysis of Single Cells Isolated from Solid Tumors
- 330 Generation of Site-Specific **Phospho-Threonine Protein Standards** for Use in Cancer Assays

## Health IT

- 333 **Software Tools** for the Development of Environmental Measures Related to Cancer Health Behavior and Resources

# 16 NCI Phase IIB Bridge Awards (to date)



<b>NCI Total</b>	<b>\$37,160,051</b>
<b>Third-Party Investments</b>	<b>\$82,502,379</b>
<b>Leverage</b>	<b>&gt; 2 to 1</b>


 {
   
**Venture Capital:** ~1/3
   
**Strategic Partners:** ~1/3
   
**Individuals & Other:** ~1/3

# NCI SBIR Investor Forums- 2009, 2010, 2012, and 2014



LEAP OF FAITH® TECHNOLOGIES

MagArra<sup>®</sup>

Omniox

Targeted oxygen delivery

**2009 NCI SBIR  
INVESTOR FORUM**



**NOVEMBER 5, 2009**  
8:00 AM – 6:00 PM

**BOSTON UNIVERSITY  
TRUSTEE BALLROOM**  
1 Silber Way, 9th Floor  
Boston, MA, USA 02115

**BOSTON  
UNIVERSITY**

National Cancer Institute  
**SBIR Investor Forum**



**NOVEMBER 9, 2010**  
9:00 AM – 6:00 PM PST

**STANFORD UNIVERSITY  
FRANCES C. ARRILLAGA  
ALUMNI CENTER**  
326 Galvez Street  
Stanford, CA, USA 94305 – 6105

**bio center** SAN JOSE

National Cancer Institute  
**2012 NCI SBIR  
Investor  
Forum**



**APRIL 18, 2012**  
Agilent Technologies,  
Aristotle Room  
5301 Stevens Creek Blvd  
Santa Clara, CA 95051

**FNIH**  
Foundation for the  
National Institutes of Health

**PRE SCIENCE  
INTERNATIONAL**

**SBIR&STTR**

**NCI SBIR  
Investor Forum**

**November 13, 2014**

**Agilent Technologies**  
5301 Stevens Creek Blvd.  
Santa Clara, CA 95051



**Venrock**

**SOFINNOVAVENTURES**

**Genentech**  
A Member of the Roche Group



# NCI SBIR Development Center Staff



**Michael Weingarten, MA**  
*Director*  
NCI SBIR Development Center



**Greg Evans, PhD**  
*Lead Program Director*  
Cancer Imaging, Cancer Biology, Cancer Research  
Tools, E-Health, Epidemiology



**Patricia Weber, DrPH**  
*Program Director*  
Digital Health, Therapeutics, Biologics, SBIR  
Investor Forum, FRAC Workshop



**Deepa Narayanan, MS**  
*Program Director*  
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Investor Forum, FRAC Workshop



**Ming Zhao, PhD**  
*Program Director*  
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Prevention, Molecular Imaging, Bioinformatics,  
Stem Cells



**Christie Canaria, PhD**  
*AAAS Science & Technology Policy Fellow*  
Policy, Outreach, Success Stories, Scientific  
Communications, SBIR Investor Forum, FRAC Workshop



**Andrew J. Kurtz, PhD**  
*Lead Program Director*  
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Molecular Diagnostics, Bridge Award



**Jian Lou, PhD**  
*Program Director*  
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development, Bioinformatics, FRAC Workshop



**Todd Haim, PhD**  
*Program Director*  
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Theranostics, SBIR Investor Forum, FRAC Workshop



**Amir Rahbar, PhD, MBA**  
*Program Director*  
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SBIR Investor Forum



**Jennifer Shieh, PhD**  
*Program Director*  
Digital Health, Bioinformatics, Research Tools,  
Evaluation, SBIR Investor Forum, FRAC Workshop

# More Information on NCI SBIR & STTR Website



A screenshot of the NCI SBIR &amp; STTR website homepage. The header includes the National Cancer Institute logo and name, the U.S. National Institutes of Health logo, and the website URL www.cancer.gov. Below this is a dark blue navigation bar with the SBIR &amp; STTR logo and links for Contact Us, Site Map, and a search bar. A secondary navigation bar lists categories: About, Funding Opportunities, Resource Center, News &amp; Events, and Success Stories. The main content area features a large banner image of a scientist in a lab coat and safety glasses, with text: "Leading small business innovation and commercialization in the fight against cancer". Below the banner are two columns of content. The left column has a section titled "What is the NCI SBIR &amp; STTR Program?" with a paragraph about the program's goal and a link to "Learn More". Below this is a "Sign up for Updates" section with a text input field and a "Go" button. The right column has a section titled "Latest Announcements" with a sub-header "NCI SBIR &amp; STTR Funding Opportunities", a paragraph about grant topics, a list of three links (PAS-07-240, PAS-07-241, PAS-07-242), "Receipt Dates" (April 5, August 5, December 5, 2007), a link to "Read about more NCI SBIR &amp; STTR funding opportunities", and a link to "Click here" to view videos. At the bottom of the right column is a section titled "Tips for Applying".

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<http://sbir.cancer.gov>



<http://sbir.cancer.gov>

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