

Session: Optimizing the Treatment Planning Process

## Maintain the Quality of Treatment Planning for Time-Constraint Cases

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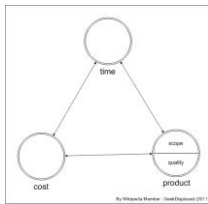
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## Project Management Triangle



Cost: no. plans per planner per day  
Time: no. of days  
Product: no. of plans per planner

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## Project Constraints

- For the same *Scope*,  
 $Quality = Time \times Resources$
- For the same *Quality*,  
 $Scope = Time \times Resources$
- The values are not unbounded: “one planner can finish one plan in one day” doesn’t mean “Four planners can finish a plan in a quarter day.”




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## Time-Constraint Cases in RT

- Time constraint: planning time < 2 days
- Cases might include:
  - SRS/SBRT using complex IMRT/3D plans
  - Chemo RT: must start at the same time as chemo
  - Emergency palliation using simple 3D plans.




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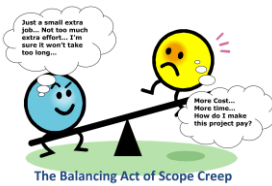
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## The scope must be reduced for time-constraint cases

- We want the highest quality
- For the same quality,  $Scope = Time \times Resources$
- Time is constrained: 1-2 days



Project Implementation Risk Matrix

		Low	Project Structure	High
Project Scope	High	High Risk	Moderate Risk	
	Low	Moderate Risk	Low Risk	

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## Can the scope of the plan be reduced?

- SRS/SBRT: YES
  - Palliative IMRT or 3D plans
  - Hypofractionation
  - Ablative dose for each fraction
  - Target is usually small
  - Palliation in nature
- Chemo RT: NO
  - Curative IMRT plans using multiple beams
  - The plan is generally complicated with large PTV
  - We will bite the bullet to get the plan done.
- Emergency palliation: Not really since the plan is already very simple.

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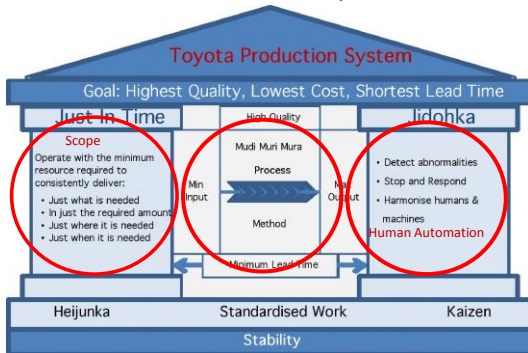
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### Solution: a lean process




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### Build a lean process for time-constrained SRS/SBRT cases requires

- Level the production
- Planners with the right mentality
- Minimize the scope of the plan
- Every plan must be as simple as possible, but not simpler.
- Linear, not convoluted

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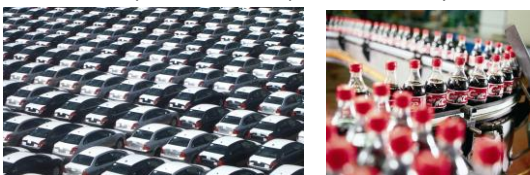
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### The Toyota Production System (TPS) points out two major flaws in mass production

- Producing components in large batches result in large inventories, and a high number of defects.
- Mass production is unable to accommodate consumer preferences for product diversity.




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### TPS level the production fluctuation by

- Producing and receiving components and parts in small lot sizes.
- Optimizing and shortening the changeover procedures to produce a growing variety in smaller lot sizes.




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### RT is a production line but mass production doesn't work in most places

- Mass production model
  - Every site is responsible by a group of planners
  - Hypothesis: Every planner in a group is an expert for the site and should maximize the productivity
  - Problem: waste when demand fluctuates
- Lean model:
  - Every planner should be able to plan every site
  - There is a go-to planners for each site
  - Problem: difficult plans not always done by the best planners

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### For time-constrained SRS/SBRT cases, the planner must

- Have the right mentality:
  - Keep cool under stress
  - Not a perfectionist
  - Understand that computer does most of the planning job. The planner mainly plays the supervising role
  - Trust other colleagues in the process
- Equipped wit mixed skills:
  - Be able to plan multiple sites: doesn't have to be the "go-to" person for a specific site
  - Fluent with the multiple planning systems
  - Know the limitations of treatment planning system
  - Can identify/fix problems at the first sign

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Is a perfect plan necessary?

**“A good PLAN  
VIOLENTLY  
EXECUTED  
NOW IS BETTER  
THAN A PERFECT  
PLAN EXECUTED  
NEXT WEEK.”**

George S. Patton

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Forget about the perfect plan, get a  
reasonably good plan first

- A perfect plan usually
  - Takes forever to achieve or might not even exist
  - Can be undeliverable (e.g., too many modulations)
  - Requires longer delivery time
  - Doesn't make a significant difference clinically
- Instead, try to get a reasonably good plan
  - Quickly
  - Simple
  - Meets most, if not all constraints

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Reduce the scope for SRS/SBRT

- Conformality index?
- Technique: 3D or IMRT?
- No. of beams/arcs?
- Single isocenter vs. multiple isocenters
- FFF beams or not?

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### Don't kill yourself driving down the conformity index (CI)

- $CI > 2$  is bad
- In most cases, it is relatively easy to make  $CI < 1.6$  but
- You might need a few more hours to drive  $CI < 1.2$
- Suggestions: when time is constrained
  - Do not spend too much additional time once  $CI < 1.6$
  - If CI is really important, use IMRT

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### Which technique one is better?

- 3D
  - Static
  - Conformal arc
  - Circular arc
  - Dynamic arc
- IMRT
  - Step-and-shoot
  - Sliding window
  - VMAT/rapid arc

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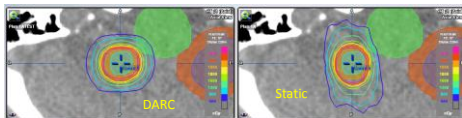
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### For 3D, the plan quality is generally similar

- Arc beams take the least amount of time for planning and delivery
- Static beams have an advantage while trying to avoid OARs.
- Conformity index is not an issue except for targets with a very irregular shape




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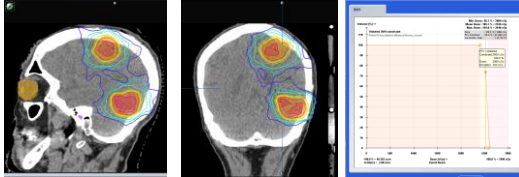
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## IMRT plans can achieve better dose conformity and uniformity but

- Take longer to plan, check and delivery
- Will require IMRT QA
- Not easy to produce traditional SRS non-uniform (max 125%) dose distribution
- Low dose bath can be a problem




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## Technique Selection for SRS/SBRT

- IMRT
  - If the target is irregularly shaped or
  - Dose uniformity and CI is a concern (e.g.,  $d_{max} < 110\%$ ).
  - Try VMAT/RapidArc first for faster delivery
  - Use STSH or SLWD for potentially better OAR sparing
- 3D
  - If the target is regularly shaped (e.g., spherical) and
  - Higher  $d_{max}$  allowed.
  - Use static beams if PTV is close to OARs
  - Otherwise, use arc beams

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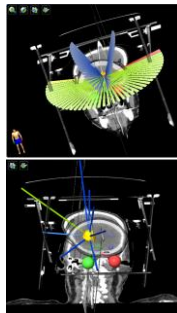
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## Reports recommend 5 arcs or 15 static beams for brain SRS/SBRT, but

- For brain SRS, it might be sufficient using
  - 3 couch angles with
  - 3 dynamic/conformal arcs or
  - 10 static/IMRT beams.
- For brain SBRT,
  - 2 (e.g., 0 and 90) couch angles with
  - 2 VMAT/RapdiArc beams or
  - 7-8 IMRT beams.




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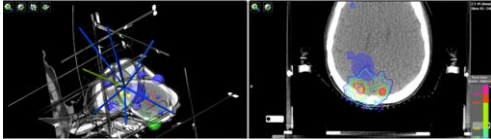
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### Single isocenter for multiple targets saves planning and delivery time

- Not limited to VMAT/RapidArc
- Can also be used for STSH, SLWD, DARC...
- Potential additional setup error due to rotation
- Use slightly larger PTV margin if necessary




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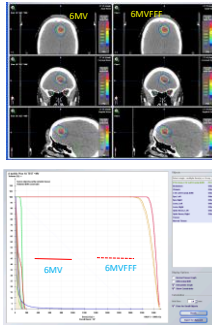
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### FFF beams will speed up the delivery for SRS/SBRT

- The target is generally small: you can get a good plan with either FFF or traditional beams
- The delivery is faster for a SRS/SBRT plan using FFF beams.
- FFF is great for SRS that requires non-uniform dose distribution within PTV




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### Yes, we all joke about P&P but the reality is that... we need them particularly for time constrained cases

- Run the TP operation fairly, effectively and efficiently
- Deal with many users, each with different personality and individual need.
- Be prepared when there is an emergency.
- Say NO to people with unreasonable requests.




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## Conclusions

- Time-constraint cases are manageable.
- Implement a lean process:
  - Avoid convoluted process
  - Level the production by training the planners with the right mentality and mix of skills
  - Reduced planning scope
- Have a written P&P
  - Algorithm for choosing planning approach
  - Clear acceptance and rejection criteria

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