# Are you the one dropping the ball?

Tools, tips and tricks for improving workplace efficiency in the clinical and research setting



#AAPMCOMP2020 Track 6, Wednesday 11:30-12:30 EST

Parminder S. Basran, Luc Beaulieu, Thor Bjarnason



# Learning Objectives

#### By the end of this session, we hope you will be able to

- Have a better understanding of precisely what changes they can make in their clinical, research, and/or administration environments to be more productive and efficient.
- Hear from "experts" and colleagues on tips and tricks on how to be more efficient in managing their knowledge acquisition and retention, email, calendar, tasks, and projects.



# Outline for today

- 1. Presentations (~10-15 minutes each)
  - Parminder: From the "procrastination equation" to "getting things done"
  - Luc: Tools, tips and tricks for improving research productivity
  - Thor: IT Locked you down? Tips for improving clinical productivity using typical health authority infrastructure
- 2. Share results of Questions and Q/A (15 minutes)



### "Procrastination Equation" to "Getting Things Done"

Parminder S. Basran, PhD, FCCPM
Associate Research Professor
Cornell University – College of Veterinary Medicine



# What is 'productivity'

Generally, it is the 'rate' of output per unit of input.

### What is the output?

- Number of QA Tasks completed?
- Number of papers and grants submitted?
- Your salary increment or professional standing?
- Increased level of confidence and acceptance in your workplace?

### What else affects productivity? Promotors / Impeders

- Knowledge base Competency
- Skill set
- No Time
- •Lack of Access to tools which facilitate productivity
  - Software/hardware/books/etc.,
- An environment conductive to "productivity"
  - An environment free from distractions
  - Environmental factors
- Little Support from colleagues and leaders
- Few Opportunities to learn and grow



From: "

Date: Tuesday, September 17, 2019 at 10:13 PM

To: "

**Subject:** New clinical trial

Hi Parminder,

The lung site team is excited about a new clinical trial which we hope to add to our list of available options for patients. The trial uses a non-standard dose per fraction and has a lot of contouring. We are a bit worried about all the work that might be downloaded to the dosimetrists. Are you available to help us stick-handle the issues so we can start the trial?

Oh, do you have access to this? The study says the following...I have no clue what they're talking about... (3)



'Studies must be downloaded via SFTP to our local servers. Details are noted in Appendix C"

Regards, Dr. XX



From: "

Date: Tuesday, September 17, 2019 at 14

To: "

**Subject:** New clinical trial

Hi Parminder,

my life! The lung site team is excited about a new patients. The trial uses a non-standard dose per about all the work that might be downloaded to the the issues so we can start the trial?

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'Studies must be downloaded via SFTP to our local servers. Details are noted in Appendix C"

Regards, Dr. XX



What? We JUST FINISHED introducing a lung trial last month that has NO PATIENTS ENROLLED! That gobbled up a month of

**F**ilable options for

are a bit worried able to help us stick-handle

From: "

Date: Tuesdax

To: "

Subject: No

Hi Par

The lung patients about a

the issues so w

SFTP issues again? Man... I don't want

to deal with IT issues

AGAIN!

ung trial last

**PATIENTS** 

gobbled up a

v life!

to add to our list of available options for a lot of contouring. We are a bit worried

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Subject: New clinical trial issues aga

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From: "

Date: Tuesday, September 17, 2019 at 10:13 PM

To: "

Subject: New clinical trial

Hi Parminder,

The lung site patients

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Dr. XX

But.. Clinical trials are important... Where is my MOJO?

to add to our list of available options for contouring. We are a bit worried available to help us stick-handle

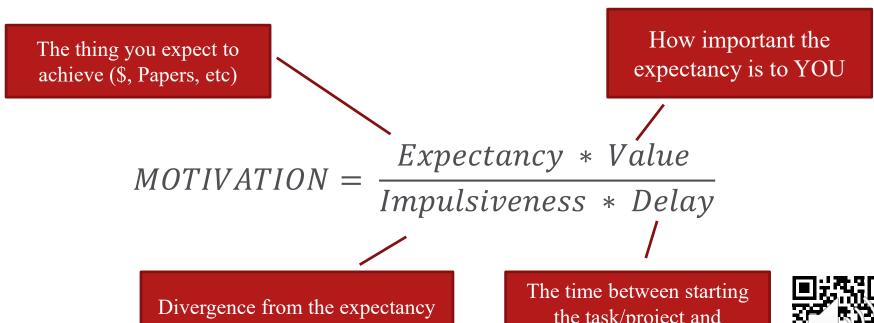
what they're talking about... 😂

ted in Appendix C"



### What else affects productivity? Procrastination Equation

https://procrastinus.com/piers-steel/theories-of-procrastination/



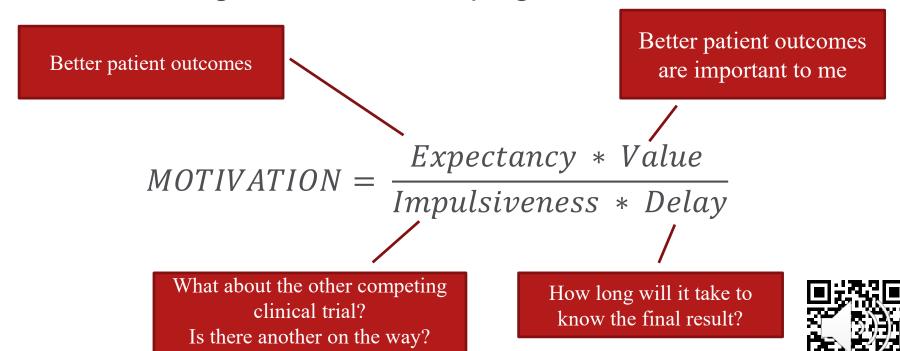
the task/project and obtaining the expectancy



#### What else affects productivity? Procrastination

Squirrel!

Factors affecting motivation in helping on a clinical trial:



### What else affects productivity? Procrastination Equation

https://procrastinus.com/piers-steel/theories-of-procrastination/

In complex environments
like healthcare and
academics, these things tend
to remain constant

 $MOTIVATION = \underbrace{Expectancy * Value}_{Impulsiveness * Delay}$ 

In complex environments
like healthcare and
academics, these things DO
NOT remain constant



From: "Dr. XX"

Date: Tuesday, September 17, 2019 at 10:13 PM

To: "Physicist"

**Subject:** New clinical trial

Motivation

Hi Parminder,

The lung site team is excited about a new clinical trial which we hope to add to our list of available options for patients. The trial uses a non-standard dose per fraction and has a lot of contouring. We are a bit worried about all the work that might be downloaded to the dosimetrists. Are you available to help us stick-handle the issues so we can start the trial?

Oh, do you have access to this? The study says the following...I have no clue what they're talking about... 😉

'Studies must be downloaded via SFTP to our local servers. Details are noted in Appendix C"

Regards, Dr. XX



From: "Dr. XX" Date: Tuesday, September 17, 2019 at 10:13 PM To: "Physicist" **Subject:** New clinical trial From: "Physicist" Motivat Date: Tuesday, September 17, 2019 at 10:15 AM Hi Parminder, To: "Dr. XX" **Subject:** Re: New clinical trial The lung site team is excited about a new ( Value non-standard dose per fraction and has a I Hi Dr XX, dosimetrists. Are you available to help us s That sounds interesting! Has it gone through REB yet? Oh, do you have access to this? The study: Cheers, 'Studies must be downloaded via SFTP to Regards, Dr. XX



From: "Dr. XX" Date: Tuesday, September 17, 2019 at 10:13 PM To: "Physicist" **Subject:** New clinical trial From: "Physicist" From: "Dr. XX Motivat Date: Tuesday, September 21, 2019 at 11:16 AM Date: Tuesday, Sept To: "Physicist" **Impulsiveness** Hi Parminder, To: "Dr. XX" Subject: Re: New clinical trial Subject: Re: New cl The lung site team is excited about a new of Hi Parminder non-standard dose per fraction and has a | Hi Dr XX, We're in the process of getting this completed. But in the mean time, can we get started dosimetrists. Are you available to help us s on some of the preliminaries? That sounds interesting Dr XX Oh, do you have access to this? The study Cheers, From: "Physicist 'Studies must be downloaded via SFTP to Date: Tuesday, September 17, 2015 at 10:15 AM To: "Dr. XX Subject: Re: New clinical trial Regards, Dr. XX Hi Dr XX, That sounds interesting! Has it gone through REB yet? Cheers,

From: "Physicist"

Date: Tuesday, September 21, 2019 at 11:20 AM

To: "Dr XX"

**Subject:** Re: New clinical trial



Sure.. please send me latest protocol and I'll give it a read. Until the REB is approved however, I am reluctant to put a lot of energy into this. Please keep me up to date on the status and once it's approved, lets meet.

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From: "Dr. XX

Date: Tuesday, September 21, 2019 at 11:16 AM

To: "Physicist

**Subject:** Re: New clinical trial

Hi Parminder

We're in the process of getting this completed. But in the mean time, can we get started on some of the preliminaries?

Dr XX



Time

From: "Physicist"

Date: Tuesday, September 21, 2019 at 11:20 AM

To: "Dr XX"

**Subject:** Re: New clinical trial

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Value

Р

From: "Dr. XX

Date: Tuesday, September 21, 2019 at 11:16 AM

To: "Physicist

**Subject:** Re: New clinical trial

Hi Parminder

We're in the process of getting this completed. But in the mean time,

Dr XX

From: "Dr XX

**Date:** Tuesday, **October 31**, **2019** at 12:21 PM

To: "Physicist"

**Subject:** Re: New clinical trial

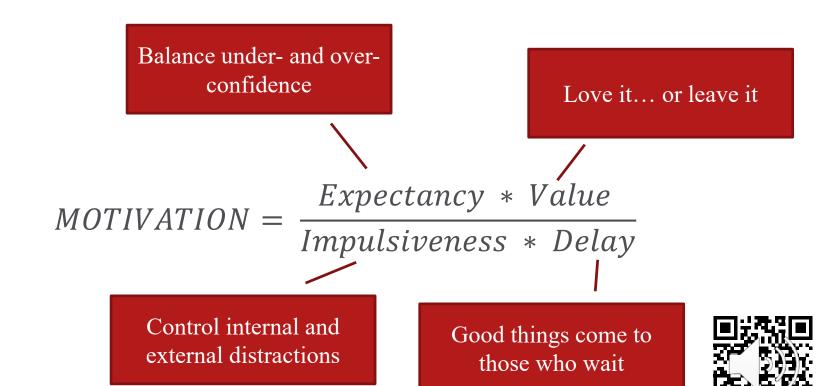
Trials has REB approval. Are you free next week?





Time

#### What else affects productivity? Procrastination



### How has the pandemic affected your productivity?

Let us explore how the pandemic has affected YOUR productivity

Identify the primary function of your current employment.

- Academic MP
  - Writing grants, performing research, etc.,
- Teaching MP
  - Supervising residents, providing lectures, etc.,
- Clinical MP
  - Performing QA test, checking charts, conducting radiation safety, etc.
- Leadership
  - Strategic planning, recruitment/retention,



For that duty or task, the pandemic has changed the nature of that expectancy. (SA-SD)

$$MOTIVATION = \frac{Expectancy * Value}{Impulsiveness * Delay}$$



The value I place in that task has changed (SD - SA)

$$MOTIVATION = \frac{Expectancy * Value}{Impulsiveness * Delay}$$



My degree of impulsiveness (internal/external distractions) has changed as result of the pandemic. (SD-SA)

$$MOTIVATION = \frac{Expectancy * Value}{Impulsiveness * Delay}$$



Delays have increased while achieving / completing task/projects as a result of the pandemic (SD- SA)

$$MOTIVATION = \frac{Expectancy * Value}{Impulsiveness * Delay}$$



Finally, overall motivation to complete ALL tasks has DECREASED as a result of the pandemic

$$MOTIVATION = \frac{Expectancy * Value}{Impulsiveness * Delay}$$



HOW can we be more productive?

Getting things done... next!

