



AT THE FOREFRONT
UChicago
Medicine

MQSA EQUIP – a self-reported pathway to compliance

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OUTLINE

MQSA's EQUIP initiative

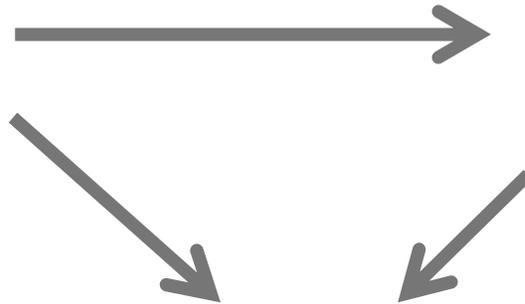
- Background and basics.
- Inspection requirements.

- Single-site pathway to compliance.
- Step-by-step how to get compliant.
- Commitments to remaining compliant.

- Inspection analysis.
- Review of persisting citations.



1992: Congress passes MQSA.



After MQSA passed in Congress - they delegated responsibilities to the FDA.

Mammography Quality Standards Act and Program



EQUIP: Enhancing Quality Using the Inspection Program

2017: Reassess and reassign resources and accountability.

Boots on the ground: compliance officers of MQSA and EQUIP?

Accrediting Bodies (ABs)

Inspectors (1995)



OR state department of health approved ABs: **Arkansas, Texas, and Iowa**

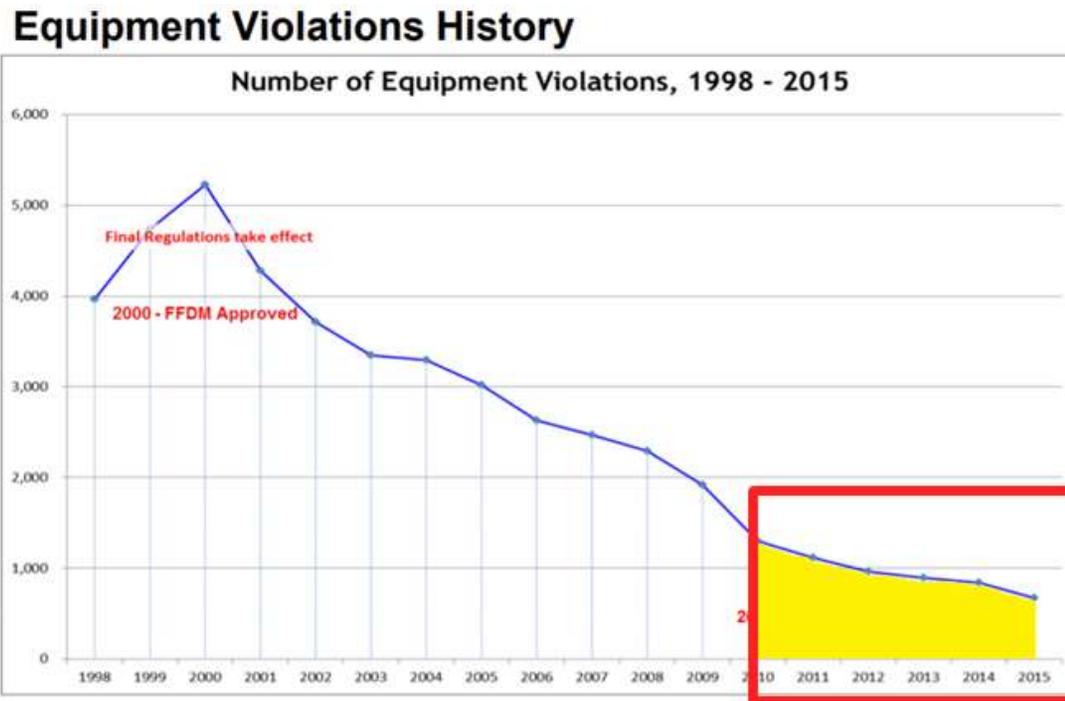
Federal

State



BACKGROUND

FDA considers the 25th anniversary of MQSA to reassess and realign goals of the inspection program:



BACKGROUND

FDA considers the 25th anniversary of MQSA to reassess and realign goals of the inspection program:

- Persisting issues?

The Human Factor!

- MP QC testing: within appropriate time frame.
- Acceptance of images of poor diagnostic quality.
- Lack of corrective action (CA) mechanism.
- Misunderstood chains of responsibility.

Components of EQUIP

- Increase LIP responsibility and oversight.
- Keep MQSA current and committed.

Components of EQUIP: Question 1

Q1: Clinical image corrective action on an *ongoing basis*.

1. Does the facility have procedures for corrective action (CA) when clinical images are of poor quality?
 - (a) Do the procedures include a mechanism for providing ongoing IP feedback on image quality to RT's or other designated facility personnel?
 - (b) Do the procedures require documenting any corrective actions taken and documenting the effectiveness of any corrective actions taken?



Components of EQUIP: Question 2

Q2: Clinical image quality review (CIQR) at *fixed frequencies*.

2. Does the facility have procedures to ensure that clinical images continue to comply with the clinical image quality standards established by the facility's accreditation body?

QUALITY



(a) Do the procedures include a mechanism for regular reviews of image quality attributes of a sample of mammograms performed by each active RT and a sample of mammograms accepted for interpretation by each active IP?

(b) Is there documentation of such review since the last inspection?



Components of EQUIP: Question 2

Q2: Clinical image quality review (CIQR) at *fixed frequencies*.

- Must assess mammograms “quality” based on these required 8 attributes:
 - Positioning
 - Compression
 - Exposure Level
 - Contrast
 - Sharpness
 - Noise
 - Artifacts
 - Examination Identification



Components of EQUIP: Question 3

Q3: LIP quality control/assurance oversight on an *ongoing basis*.

3. Does the facility have a procedure for LIP oversight of QA/QC records and corrective actions?

(a) Does the procedure include requirements for LIP oversight of QA/QC records, including review of the frequency of performance of all required tests?

(b) Does the procedure include requirements for LIP review to determine whether appropriate corrective actions were performed when needed?



Important takeaways

- The new inspection questions were written broadly and openly.
- From the top – down - FDA inspectors have been encouraged to remain flexible.
- Inspectors are encouraged to consider the broader goals of EQUIP and only then assess compliance.

Important takeaways

| | SOP? | Written documentation? | Time frame? | LIP Signature / verbal consent? |
|------|---|--|-------------|---|
| ▪ Q1 |  |  | NA |  |

Important takeaways

| | SOP? | Written documentation? | Time frame? | LIP Signature / verbal consent? |
|------|---|--|---|---|
| ▪ Q1 |  |  | NA |  |
| ▪ Q2 |  |  |  |  |

Important takeaways

| | SOP? | Written documentation? | Time frame? | LIP Signature / verbal consent? |
|------|---|--|---|---|
| ▪ Q1 |  |  | NA |  |
| ▪ Q2 |  |  |  |  |
| ▪ Q3 |  |  | NA |  |

Single-site pathway to compliance

- At implementation – single facility with:
 - 4 on-site units
 - 7 technologists
 - 4 radiologists
 - ~ 12,000 exams / year
- It was known that a new off-site system was in the works so motivation to streamline these processes was **high**.
- Onboarding of the EQUIP initiative was started in August 2017.
 - An operational workflow was in place by October 2017.



Getting compliant

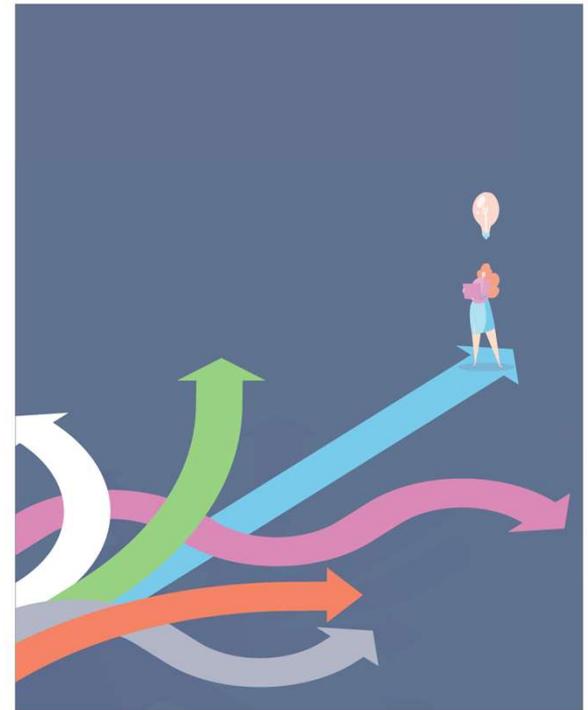
Step wise approach to building out an EQUIP compliant infrastructure.

- Identifying 'new' inspection aspects.
- Creating an engaged and knowledgeable task force.
- Conforming current practices to highlight areas already compliant.
- Building in those efforts lacking within our current practice.
- Generating efficient documentation.
- Creating an environment of accountability.

Getting compliant

Step wise approach to building out an EQUIP compliant infrastructure.

- Identifying 'new' inspection aspects.
 - ❑ Clinical Image Quality Reviews (CIQR) for both RT and IP.
 - ❑ Defined system for LIP oversight/signature responsibilities over QA/QC.



Getting compliant

Step wise approach to building out an EQUIP compliant infrastructure.

- Creating an engaged and knowledgeable task force.
 - ❑ Radiologists - Lead interpreting Physician (LIP)
 - ❑ Technologists - Mammography Manager
Mammography QC lead
 - ❑ Imaging Physicists
 - ❑ Information Technology (IT) team

Getting compliant

Step wise approach to building out an EQUIP compliant infrastructure.

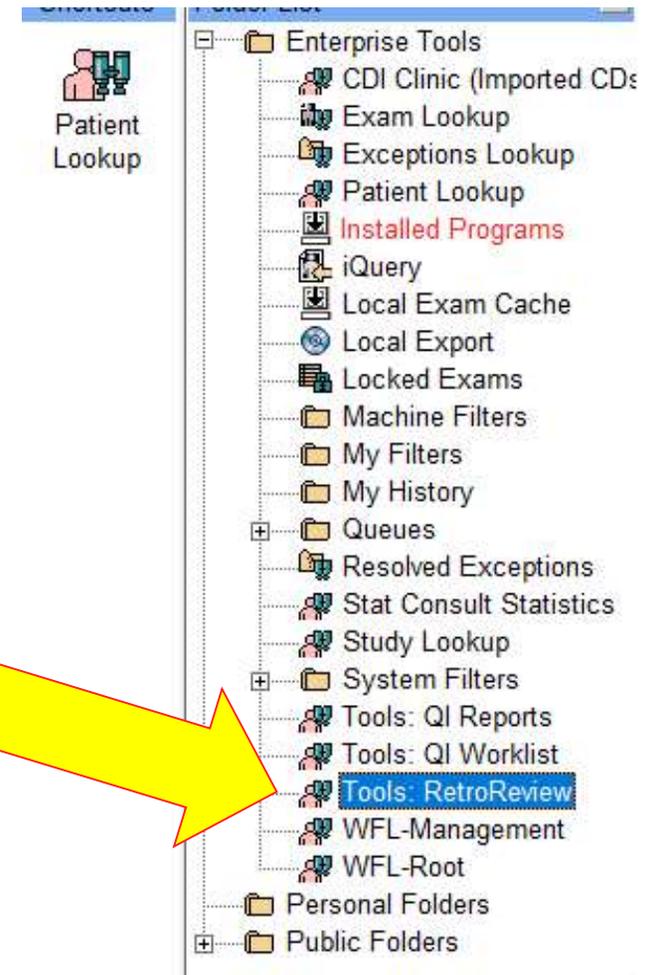
- Conforming current practices to highlight areas already compliant.
 - Q1: Quality Improvement (QI) ticketing system.
 - Q3: QC bi-annual meeting.

Getting compliant

Step wise approach to building out an EQUIP compliant infrastructure.

- Building in those efforts lacking within our current practice.

Q2: Clinical image quality review (CIQR) at *fixed frequencies*.



Getting compliant

Step wise approach to building out an EQUIP compliant infrastructure.

- Creating an environment of accountability.



Lead Interpreting Physician

- Decide how to most effectively implement EQUIP into the section.
- Work alongside IT to develop a streamlined feedback mechanism for the retrospective review of both technologists and interpreting physician images.

IT

- Create a retrospective review portal for the detailed categorization and recording of image quality issues by the LIP.
- Create a retrospective review dashboard to graphically display image quality issues by technologist.

Physics

- Develop a quarterly review system focused on bringing all EQUIP participants together to discuss:
 - Previous 3 months technologist QC booklets – review for completion and unexpected findings.
 - Prior imaging physics QC report and follow-up on non-compliant findings.
 - Repeat and reject rate for section.
 - Previous and upcoming inspections, accreditations, and preventative maintenances

Manager and QC lead Technologists

Getting compliant

Step wise approach to building out an EQUIP compliant infrastructure.

- Creating an environment of accountability.

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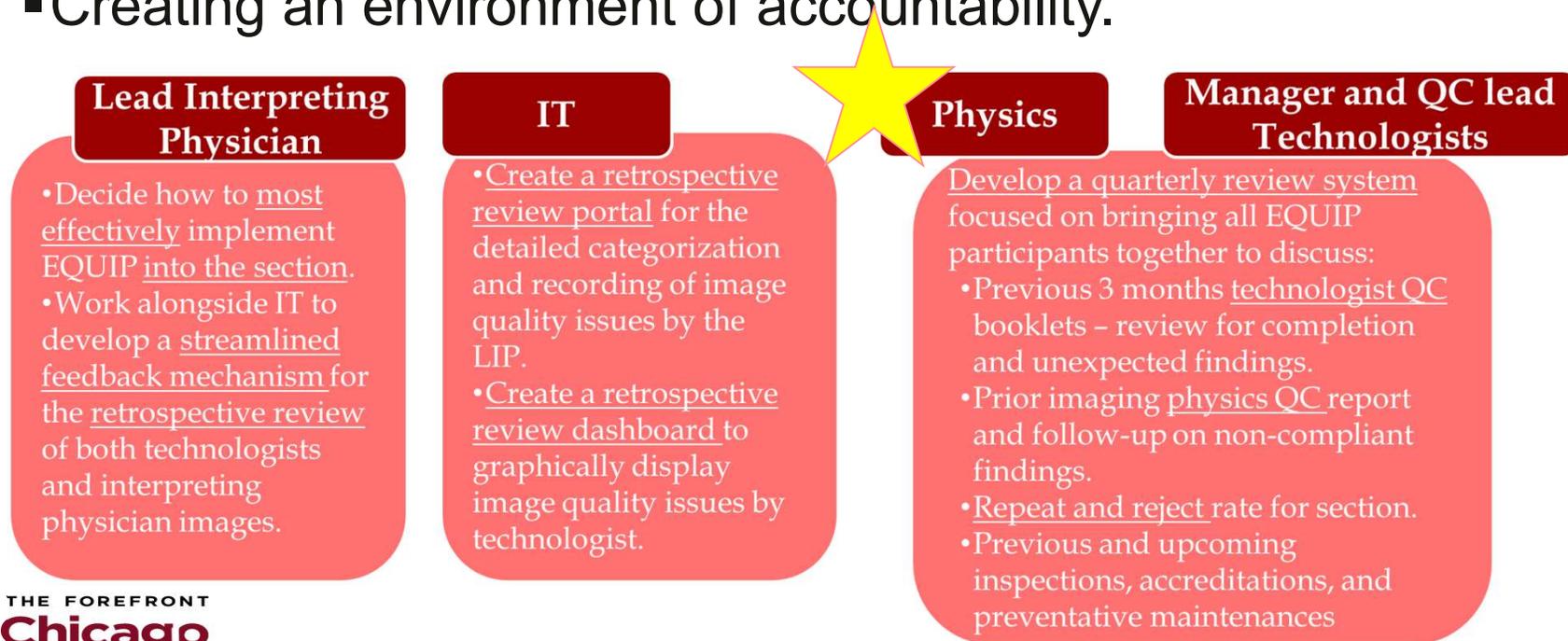
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Manager and QC lead Technologists

Getting compliant

JIP compliant

RETROSPECTIVE REVIEW

ARRN: Patient Sex: Patient Age:
Accession: Exam Date: Description: MAM BILAT DIGITAL SCREENING W/CAD

Rating Category: Excellent Acceptable Not Acceptable Technologist:

Quality Protocol Process
 Incomplete exam MD protocol not followed Incorrect patient imaged

RetroReview
Search Filters

From: To: Modality: Technologist: Show:

Section: Image Quality Rating: Excellent Acceptable Not Acceptable Detail Category: Quality Protocol Process

Inadequate compression
 Skin fold over breast tissue
 Exposure - Technique not adjusted for patient
 Contrast
 Sharpness
 Noise
 Other

Comments:

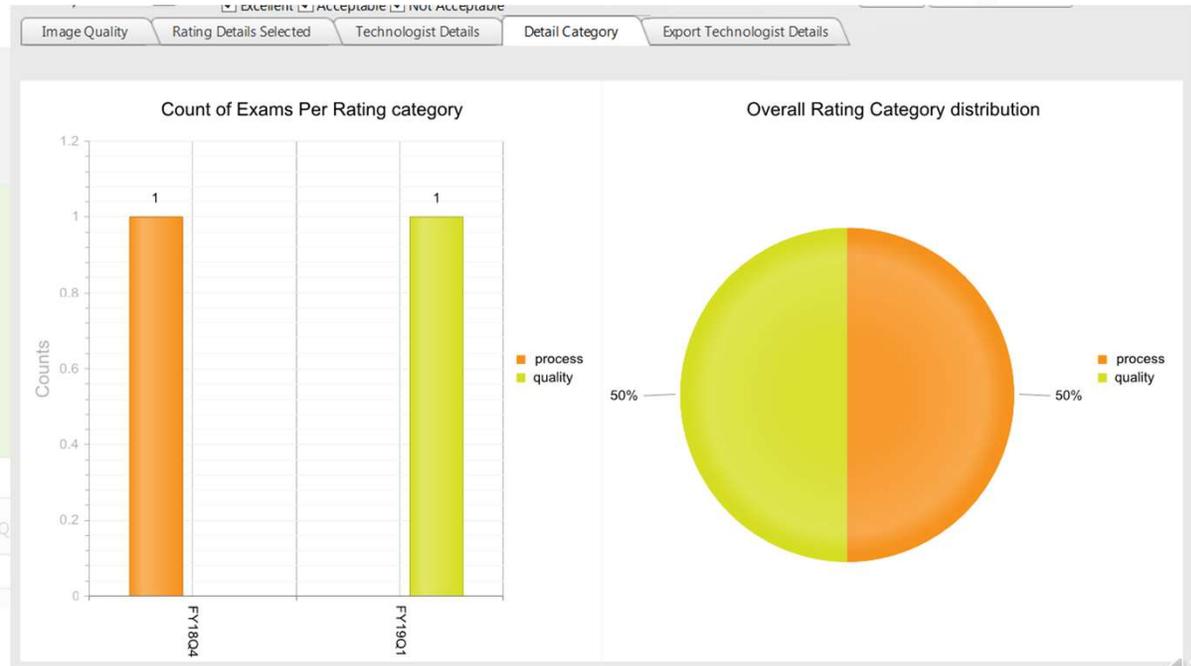
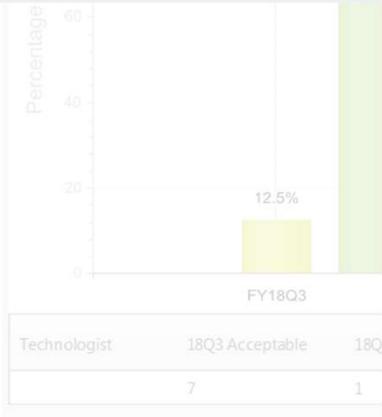
Getting Compliant

MAM BILAT
DIGITAL
SCREENING
W/CAD Excellent

MAM
DIGITAL
BREAST
SCREEN
W/CAD/TO...
BIL Not Acceptable quality Skin fold over breast tissue medial folds noted bilaterally

MAM BILAT
DIGITAL
SCREENING
W/CAD Acceptable

Quality Protocol Process Search Export Exam Details
 Export Technologist Details



Getting compliant



UChicago Medicine QC Review

Members in attendance _____ Date of QC meeting _____

Compliant

1. Review of Medical Physics Surveys and Results

| | | | | |
|--|-------------|--|--|--|
| Date of last Medical Physice (MP) survey | | | | |
| MP QC summary reviewed by radiologist | | | | |
| All MP corrective actions completed? | | | | |
| ACR Phantom Average Glandular Dose (mGy) | | | | |
| review workstation | Fiber Score | | | |
| | Speck Score | | | |
| | Mass Score | | | |

2. Review Tech QC

Note: not in current review (NICR) markings are made for semiannually tests that have not been completed in the review period

| Test | Review period: * | Q1 | Q2 | Q3 | Q4 | Compliance |
|---|------------------|----|----|----|------------------|---|
| 1. Viewbox monitors and viewing cond | | | | | | yes no** |
| weekly | | | | | | <input type="checkbox"/> <input type="checkbox"/> |
| 2. Detector Flat-Field Calibration | | | | | | <input type="checkbox"/> <input type="checkbox"/> |
| weekly | | | | | | <input type="checkbox"/> <input type="checkbox"/> |
| 3. Artifact Evaluation (Image Receptor and Printer) | | | / | | | <input type="checkbox"/> <input type="checkbox"/> |
| weekly | | | | | | <input type="checkbox"/> <input type="checkbox"/> |
| 4. ACR DM Phantom Image Quality | | | | | Blank, 20 and 70 | <input type="checkbox"/> <input type="checkbox"/> |
| weekly | | | | | | <input type="checkbox"/> <input type="checkbox"/> |
| 5. SNR and CNR Evaluation | | | | | | <input type="checkbox"/> <input type="checkbox"/> |
| weekly | | | | | | <input type="checkbox"/> <input type="checkbox"/> |
| 6. Compression thickness indicator | | | | | | <input type="checkbox"/> <input type="checkbox"/> |
| weekly | | | | | | <input type="checkbox"/> <input type="checkbox"/> |
| 7. Visual checklist | | | | | | <input type="checkbox"/> <input type="checkbox"/> |
| monthly | | | | | | <input type="checkbox"/> <input type="checkbox"/> |
| 8. Compression | | | | | | <input type="checkbox"/> <input type="checkbox"/> |
| semiannually | | | | | | <input type="checkbox"/> <input type="checkbox"/> |
| 9. Repeat/Reject Analysis | | | | | | <input type="checkbox"/> <input type="checkbox"/> |
| quarterly | | | | | | <input type="checkbox"/> <input type="checkbox"/> |
| 10. Geometry Calibration (if app/) | | | | | | <input type="checkbox"/> <input type="checkbox"/> |
| semiannually | | | | | | <input type="checkbox"/> <input type="checkbox"/> |
| 11. DICOM Printer QC | Printer 1 | | | | | <input type="checkbox"/> <input type="checkbox"/> |

* Q1: Jul 1-Sep 30; Q2: Oct 1-Dec 31; Q3: Jan 1-Mar 31; Q4: Apr 1-Jun 30

** Please document all non-compliant findings

UChicago Medicine QC Review (continued)

| | | |
|------------------------------|--------------------------|--------------------------|
| weekly - densitometry | <input type="checkbox"/> | <input type="checkbox"/> |
| semiannually - image quality | <input type="checkbox"/> | <input type="checkbox"/> |
| annually - artifact | <input type="checkbox"/> | <input type="checkbox"/> |

| | | | |
|--------------------------------------|--------------------------|--------------------------|--------------------------|
| 12. Diagnostic review workstation QC | Rm | Rm | Rm |
| weekly - QA web compliance test | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| semiannually | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |

3. Review and verify completion of "Corrective Actions"

4. Technique Chart review per room (annually)

| | | | | | | | |
|---|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| 5. Past and future service (PMs) or service upgrades discussed (if app) | Printer | Rm | Rm | Rm | Rm | Rm | Rm |
| Past | <input type="checkbox"/> |
| Future | <input type="checkbox"/> |

6. Past and future IEMA inspection discussed (date of last inspection _____
date of next inspection (est) _____)

7. Past and future ACR accreditation discussed date of approval _____
date of expiration _____

8. Non-compliant findings during QC meeting

9. Items for quality improvement from QC meeting

10. Other QC Notes

X _____ X _____ X _____
Lead Interpreting Radiologist Facility Manager QC Technologist

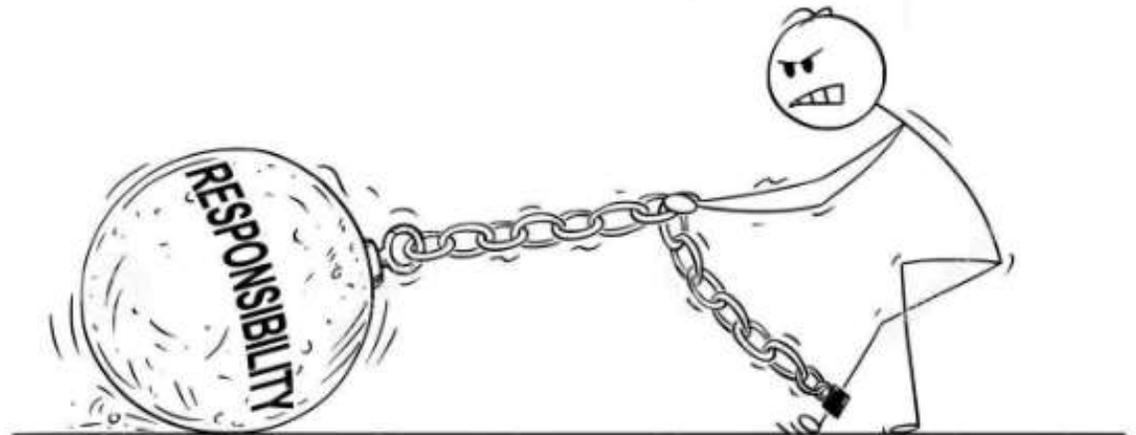
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** Please document all non-compliant findings



Remaining Compliant

- Evaluate
- Adjust
- Redistribute



- Revisit MQSA/EQUIP documentation – regularly!!!

Positive Impacts

- Ease of onboarding a new site.
- Smooth state inspection.
- Closer monitoring of new technologists.
- Increased frequency of face-to-face communications.



Lessons Learned

- Build in a positive feedback mechanism for technologists.
- Don't lose sight of those items NOT emphasized by EQUIP – for us this meant repeat/reject analysis.
- Lets go digital!

FDA EQUIP in review

- First year – 2017:

43% of inspections resulted in an “educational citation.”

| EQUIP Question | Number of Deficient Inspections | Percent of Total Inspections |
|---|---------------------------------|------------------------------|
| Question 1(a) - There is no system in place that includes a mechanism for providing ongoing IP feedback on image quality | 990 | 12% |
| Question 1(b) - There is no system in place that includes a mechanism for documenting any needed corrective action and the effectiveness of any corrective action taken | 1,971 | 23% |
| Question 2(a) - There is no mechanism in place for regular reviews of image quality attributes of a sample of mammograms performed by each active RT and a sample of mammograms accepted for interpretation by each active IP | 2,776 | 33% |
| Question 2(b) - There is no documentation of review since the last inspection | 2,588 | 30% |
| Question 3(a) - There is no system in place for LIP oversight, including review of the frequency of performance of all required tests | 1,579 | 19% |
| Question 3(b) - There is no system in place for LIP review to determine whether appropriate corrective actions were performed when needed | 1,891 | 22% |

FDA EQUIP in review

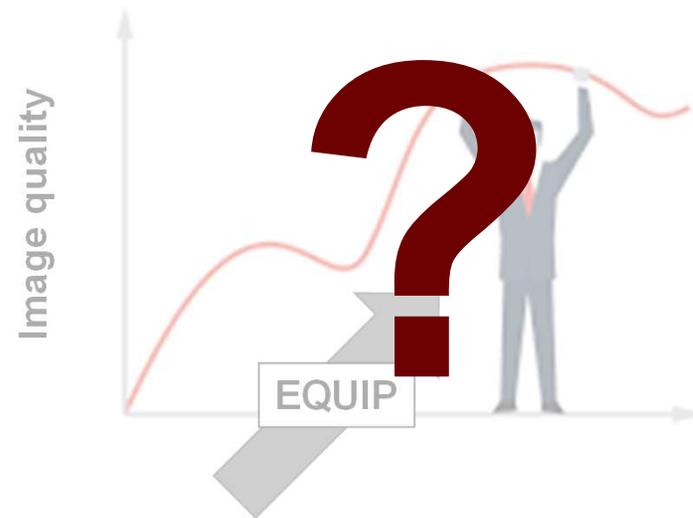
Question 2 –

- Retrospective reviews must be completed **PER SITE.**
- Retrospective reviews frequency?
 - Not defined – but since last inspection.
- Do we need an SOP? Do we need LIP signature? Do we need written proof of this CIQR happening?
 - No, No, Yes.

FDA EQUIP in review

So.... Is it working?

- Limited mammography review:
Result of repeat level 2
EQUIP citations
- AMR's since June 2019:
 - 2 passed
 - 3 required CA
 - 2 required PPN



Questions from Physicists

Why did you not require a written policy or procedure for EQUIP?

Is the Radiologist (IP) Peer Review completed as part of the ACR requirements, sufficient to fulfill the Question 2 IP review requirements in EQUIP?

Questions from Physicists

Why did you not require a written policy or procedure for EQUIP?



Under the MQSA and its implementing regulations there are requirements that state written procedures must be established, and there are requirements that make no mention of a written procedure. As an example, the consumer complaint mechanism regulation [21 CFR 900.12(h)(1)] requires facilities to establish a written policy, whereas the clinical image quality regulation [21 CFR 900.12(i)] requires that the clinical images produced by the facility continue to meet the standards for clinical image quality established by the AB. Where possible, FDA has taken the approach to be less prescriptive and provided facilities with some flexibility in meeting the requirements.

Is the Radiologist (IP) Peer Review completed as part of the ACR requirements, sufficient to fulfill the Question 2 IP review requirements in EQUIP?

Questions from Physicists

Why did you not require a written policy or procedure for EQUIP?

If the peer review system, in addition to whatever else it is designed to assess, also includes assessing the quality of the images accepted for interpretation, then the facility may use IP peer reviews to meet the periodic clinical image quality review requirement of EQUIP.

(Answer from Q2.19 of the [EQUIP FAQs](#))

↑
Is the Radiologist (IP) Peer Review completed as part of the ACR requirements, sufficient to fulfill the Question 2 IP review requirements in EQUIP?

EQUIP Resources

- <https://www.fda.gov/radiation-emitting-products/facility-certification-and-inspection-mqsa/inspection-news>
- <https://www.fda.gov/radiation-emitting-products/facility-certification-and-inspection-mqsa/preparing-inspection>



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Thank You!

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